LOOKING BACK

2017 – 2018 INDUSTRY TRENDS AND INSIGHTS

OOKING AHEAD



Automotive is making headlines daily, and despite ongoing concerns that doomsday is near, the general sentiment is optimistic. And with every new development in autonomous tech, electrification, safety and performance—not to mention the competitors in the space—our enthusiasm continues to grow.

While we're elated by all of this, it has undoubtedly made the consumer purchase decision that much more difficult. Yes, information and options are abundant, but with what seems like endless choices among models, trims, technologies, etc., consumers have more decisions to make. This means they need better guidance from credible, trusted resources to ensure their purchase process is exciting, rather than daunting.

CONSUMERS HAVE MORE DECISIONS TO MAKE. THIS MEANS THEY NEED BETTER GUIDANCE FROM CREDIBLE, TRUSTED RESOURCES TO ENSURE THEIR PURCHASE PROCESS IS EXCITING, RATHER THAN DAUNTING.

Sitting at the cross-section of automotive publishing and advertising, we are not only obligated to guide the consumer through this process, but also to connect automotive marketers to consumers, from inspiration to purchase. These are the guiding principles of Hearst Autos, and we've spent the past year bringing this vision to life. Here is just a snapshot of what we've accomplished in the last 12 months:

- » Expanded our U.S. publisher portfolio to include CarStory, a site that uses patented tech to match consumers with the right car, and VehicleHistory.com, which provides consumers with free access to the most comprehensive historical data.
- » Launched a new listings product along with credit and trade-in shopping tools on CarandDriver.com, giving shoppers the ability to more easily access their trade-in values and determine their credit score. Ultimately, this gives OEMs and dealers access to a more qualified shopper.
- » Added Carpages.ca, a leading resource for research, specifications, pricing tools, and new and used car listings, to our Canadian portfolio, and continued to build out our tier 3 Canadian business.
- » Started working more closely with Hearst's 22 award-winning lifestyle brands, which allows auto marketers to connect with consumers *before* they're in market.

The 2018 outlook is positive: Fuel prices are low, consumer confidence is strong, and demand especially for trucks and SUVs—continues to climb. For digital media, 2018 will be another year of disruption, and the challenge to prove ROI only becomes greater. Data is a minimum requirement, attribution is a key KPI in measuring effectiveness, and viewability continues to raise expectations for every digital business. As the hypercompetitive automotive environment continues to heat up, the brand and storytelling are now only one part of what informs advertiser investment.

We are committed to incorporating trusted content that will help guide consumers through the purchase process and to implementing best-in-class technology that truly moves metal for our advertisers. We look forward to sharing exciting announcements on the ad front and elsewhere in the coming months. Stay tuned.

Here's to guiding consumers into the seat of a car.

Mustarazero

Nick Matarazzo

DIGITAL AUTOMOTIVE MARKETING

SCALE AND PERFORMANCE CREATIVE SOLUTIONS IN-DEPTH INSIGHTS

Exclusive Access To One Of The Largest, High-Performing Audiences Of In-Market Shoppers And Enthusiasts

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From Top 10 brands to Top 5 vehicles



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The relationship between Canadian shoppers and vehicle preferences

WHERE WE LANDED HOW JUMPSTART'S 2017 PREDICTIONS PLAYED OUT

Automakers Will Proceed With More Caution Amid Economic Uncertainty

After the 2016 election, there was speculation that the new administration's trade policies would have a profound negative impact on automakers. General uncertainty, combined with the anticipated cyclical downturn, drove our expectation that automakers would proceed with caution and be ready to pivot in 2017. Although the hype may have been played up, we saw automakers move quickly at the first sign of softening sales or stagnant inventory. By implementing production cuts faster than they had since the Great Recession and spending more on incentives than ever before, the auto market effectively retained its strength in 2017 and avoided a major downturn. We still see uncertainty as brands like Ford go back and forth regarding decisions to build plants in the U.S. or Mexico, and anticipate that some of the delayed launches of 2017 will be making their way to the market in 2018.

Experiences Will Become Increasingly Valuable

Automakers understand that shoppers are looking for total brand experiences and continue to come up with inventive ways to deliver. For example, Lincoln is offering an exclusive membership program called "Black Label," which includes a dedicated concierge, remote vehicle delivery, and complimentary culinary experiences. Others are experimenting with a brick and mortar presence. Cadillac opened its "multipurpose brand experience center," Cadillac House, in 2016 on the ground floor of the company's global headquarters in New York City. The space includes a public coffee shop, rotating art gallery, and retail store where an eclectic mix of interactive events are hosted. Luxury brands, such as Aston Martin, Porsche, and Ferrari, are expanding their brands outside of the automotive space entirely with ventures in real estate, resort

partnerships, and amusement parks. Through our most recent research with Ipsos Connect, we found that the impact of brand experiences is undeniable-more than 80% of respondents who attended experiential events came away with a more positive perception of a brand.

To Stay Relevant And Reach More Consumers, Automakers Will Continue Expanding Lineups

When consumer packaged goods (CPG) brands such as P&G, Unilever, and Coca-Cola want to stand out from competition and increase sales, they work tirelessly to develop, acquire, or redesign branding and packaging, to get products on shelves as quickly as possible. Automakers employ a similar strategy. To increase sales and meet consumer demand, auto brands adjust their designs, develop new products, and expand their product mix. As competition for consumer attention and loyalty remains fierce, we've seen drastic shifts in vehicle introductions. BMW, for one, is in the middle of rolling out 40 all-new and revamped vehicles for 2018 (a record for the brand). And even luxury and performance brands like laguar, Maserati, Lamborghini, and Alfa Romeo have expanded their lineups to now include models in the SUV/CUV segments. With 25 – 30 new entries anticipated in both 2018 and 2019, this expansion is sure to continue.

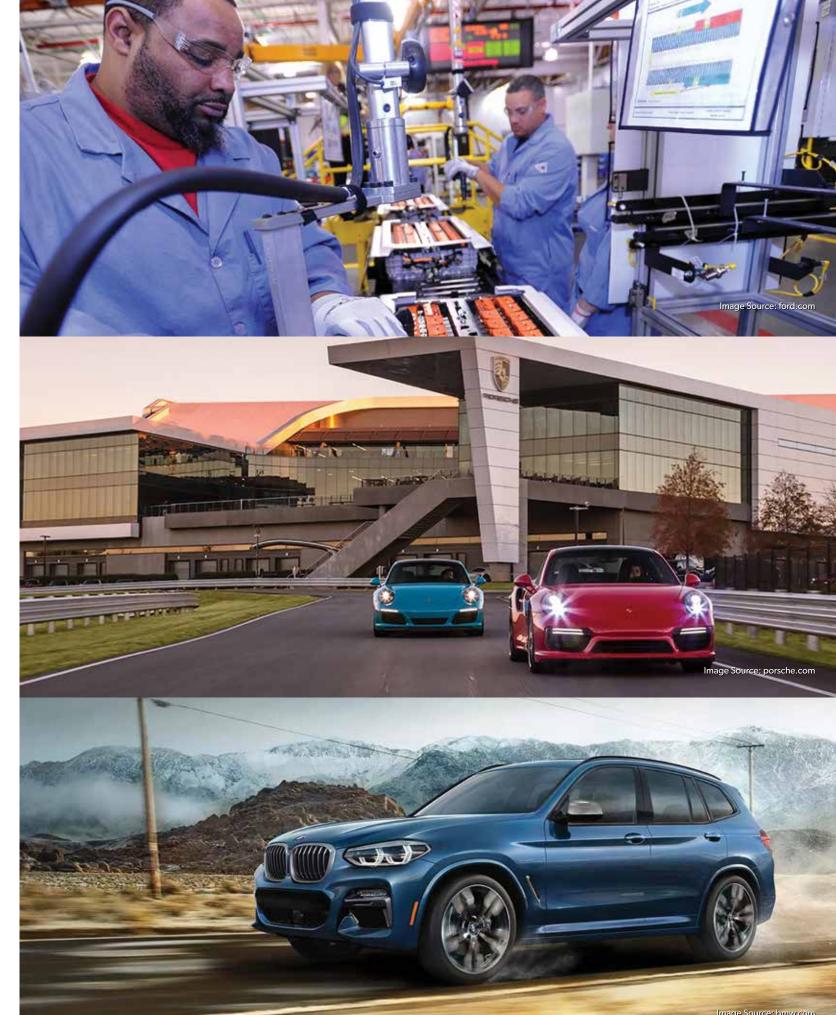




Image Source: bmw.co

Vehicle sales fell 2% to 17.1 million units in 2017—marking the first year-over-year sales decline since 2009.

2017 marked a year where we held our breaths in anticipation of a cyclical downturn that was expected to bring auto sales to a significant slowdown. In fact, we came out of the year faring well with only a 2% decline in sales, and still able to tout a third consecutive year of U.S. light vehicle sales surpassing 17 million units. And for perspective, the last time we saw a year-over-year decline, sales bottomed out at 10.4 million units. It's safe to say we ended the year much better than what many across the industry were anticipating.

The light truck category (SUVs, CUVs, vans, and trucks) dominated once again, outselling new cars by nearly 5 million units and holding 65% share of the market. And despite some increases in interest rates, the momentum has carried on due to low gas prices, high incentives, and relatively easy availability of credit. 2018 will continue to be a strong year for trucks and SUVs, with some much-anticipated launches coming out over the course of the year.

U.S. AUDIENCE AND DATA

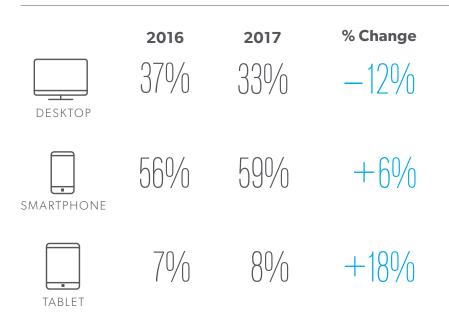
JUMPSTART IS:

Car and Driver, U.S. News Best Cars, J.D. Power Cars, NADAguides, Autoweek.com, Autobytel, Autolist.com, Daily News Autos, LeftLaneNews.com, CarSoup, CarBuzz, CarStory, and VehicleHistory.com

THE JUMPSTART AUDIENCE 20 MILLION STRONG

AHEAD OF THE COMPETITION

2016 – 2017 JUMPSTART VISITORS



SMARTPHONES AND TABLETS

IPHONE

IPAD



ANDROID TABLET

2017 was another year of smartphone growth. But tablets also gained traction (+18%) after being down in 2016.



Apple grew share of both the smartphone and tablet markets. Both the iPhone and iPad increased by double digits, while Android phones and tablets saw double-digit decreases.

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|---|-----------|
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| 1 | Ŀ |

TOTAL MULTI-PLATFORM UNIQUE VISITORS (M)

| Jumpstart Automotive Media | 19.9 |
|----------------------------|------|
| CarGurus | 17.5 |
| Autotrader.com | 15.7 |
| Edmunds.com | 12.4 |
| KBB.com | 9.5 |
| Cars.com | 9.1 |
| MSN Autos | 6.8 |
| Autoblog | 5.0 |
| TEN Automotive (In-Market) | 5.0 |
| TrueCar | 3.6 |

Jumpstart reaches the most in-market shoppers, and has low duplication (25% or less) among its competitive set. Shopper engagement remains strong with nearly 5 views per visit, on average.

Source: comScore Media Metrix Multi-Platform, October – December 2016 vs. 2017

| | \otimes |
|------------------------|----------------------------|
| TOTAL PAGES VIEWED (M) | AVERAGE VIEWS PER VISIT |
| 149 | 4.6 |
| 472 | 6.5 |
| 251 | 6.7 |
| 45 | 1.8 |
| 163 | 4.7 |
| 132 | 6.5 |
| 131 | 3.2 |
| 36 | 3.8 |
| 26 | 1.8 |
| 16 | 2.9 |

ABOUT OUR SHOPPERS

AGE

The majority of Jumpstart's audience falls within the age range of 25 – 54 years old.

HOUSEHOLD INCOME

\$75K+ HOUSEHOLD INCOME

Jumpstart's \$100K+ audience surpassed 40% in 2017, 10% growth compared to 2016.

MEN AND WOMEN

62% J



Jumpstart's total audience still skews male, but when looking at shoppers that are one month or less out from puchase, the audience composition is more evenly split between men (54%) and women (46%).¹

HOW SHOPPERS ARE **REACHING OUR PORTFOLIO**

NEW AND RETURNING VISITORS

| 56% new | 44 |
|--|-----|
| TRAFFIC SOURCES | |
| Search Landing on Jumpstart pages through natural (organic) search (non-sponsored or non-paid) | 63 |
| Direct Typing the exact URL for one of our sites into the browser | 170 |
| Referral Coming to Jumpstart from another site | 81 |
| Social Discovering Jumpstart through social platforms | 4 |
| Paid Search Landing on Jumpstart pages through a sponsored search link | 4(|
| Other Entering one of Jumpstart's sites most commonly from a campaign- tagged URL | 4(|

0/0 RETURNING

30/0

′0⁄n

30/1

0/0

0/1

0/0

We continue to strengthen the quality of our audience as evidenced by more people reaching our sites through oragnic search in 2017, and reaching a higher percentage of new visitors each month.

PATH TO PURCHASE SPOTLIGHT ON CROSS-SHOPPING TRENDS

When it comes to the path to purchase, there is no one, linear path. But what we do know is that cross-shopping (i.e., consumers looking at competitive brands, models, or segments to narrow down their decision) plays a very key part in today's auto shopping process. We've found this to be especially true in recent months as the used car market continues to heat up. Thanks, in part, to a record number of off-lease vehicles boosting supply, we've seen a surge of people cross-shopping. Across Jumpstart, used cross-shopping is up 19%, with the luxury category seeing the greatest increases. From our 2018 Auto Shopper Survey, we found that almost half of all new car shoppers are considering used or CPO vehicles for their next purchase. Additionally, used and CPO car shoppers are 33% more likely to consider themselves enthusiasts, and act as a resource their friends and family turn to for advice.

And finally, shoppers who are considering a new vehicle are 10% more likely to consider switching to a used or CPO vehicle as they get closer to making a decision. Here's a snapshot of the cross-shopping trends we're seeing.

New Shoppers Are Also Considering Used In These 3 Segments







NEW TRUCK







9%

NEW SUV/CUV







6%

Year-Over-Year Cross-Shopping Between New And Used Vehicles

| \frown | % Of New | 2016 | 2017 | % CHANGE |
|----------|---------------------------------|------|------|----------|
| | Shoppers Considering Used | 16% | 19% | +19% |

Year-Over-Year Cross-Shopping Between New And Used Vehicles Among Luxury And Non-Luxury Shoppers





Luxury shoppers are 46% more likely to have been asked their opinions by four or more people, and are 18% more likely than mass market shoppers to have influenced decisions.¹

Source: Cross-Shopping Data from Jumpstart Internal Analytics, January 2016 – December 2017 1. Jumpstart Automotive Media 2018 Automotive Shopper Survey, February 2018



% CHANGE +16% +21%

Used sedans and used SUVs/CUVs are breaking through the consideration set among new sedan shoppers with positive year-over-year increases. The midsize sedan segment shows a 15% increase in used cross-shopping compared to last year, while consideration in used midsize luxury sedans is up 35%.

+3% +4%

Among the three pickup truck sizes (i.e. 3/4 & 1-ton, full-size, and midsize) available, the midsize pickup segment has the largest increase in used crossshopping (+28%).

+19% +16%

With more SUV options to select from, cross-shopping for used SUVs/CUVs is up 19% from last year. The top two most crossshopped used SUV/CUV segments are dominated by non-luxury large and midsize SUVs/CUVs, while compact luxury and subcompact are the two fastest-growing SUV/CUV segments with significant increases in used cross-shopping.

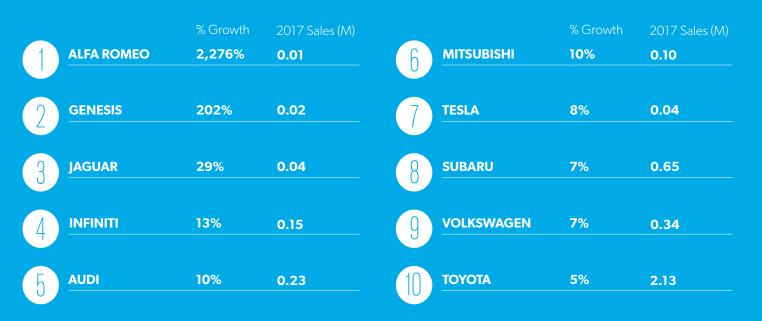
BRANDS Share Of U.S. Light Vehicle Sales TOP

| 1 | FORD | % Change | 2017 Sales (M) | | JEEP |
|---|--|----------|----------------|----|----------------------------------|
| | 2016 13.8% 2017 14.0% | 1% | 2.39 | 0 | 2016 5. 2017 4. |
| 0 | ΤΟΥΟΤΑ | | | 7 | HYUND |
| 2 | 2016 11.8% 2017 12.4% | 5% | 2.13 | | 2016 4. 2017 3. |
| 0 | CHEVROLET | | | | SUBAR |
| 3 | 2016 12.0% 2017 12.0% | 0% | 2.06 | 8 | 2016 3. 2017 3. |
| | HONDA | | | | KIA |
| 4 | 2016 8.5% 2017 8.7% | 3% | 1.49 | y | 2016 3. 2017 3. |
| Г | NISSAN | | | 10 | GMC |
| 5 | 2016 8.2% 2017 8.4% | 3% | 1.44 | IU | 2016 3. 2017 3. |
| | | | | | |

| JEEP | % Change | 2017 Sales (M) |
|------------------|----------|----------------|
| 2016 5.3% | -9% | 0.83 |
| 2017 4.8% | | |
| HYUNDAI | | |
| 2016 4.4% | -12% | 0.66 |
| 2017 3.9% | | |
| SUBARU | | |
| 2016 3.5% | 7% | 0.65 |
| 2017 3.8% | | |
| KIA | | |
| 2016 3.7% | -7% | 0.59 |
| 2017 3.4% | | |
| GMC | | |
| 2016 3.1% | 5% | 0.56 |
| 2017 3.3% | | |

BRANDS

Highest Growth In U.S. Light Vehicle Sales



BRANDS Share Of Jumpstart Sh

| | CHEVROLET | % Change | 2017 Sales (M |
|---|------------------|----------|---------------|
| | 2016 9.7% | 2% | 2.06 |
| | 2017 9.9% | | |
| | FORD | | |
| 2 | 2016 8.7% | 7% | 2.39 |
| | 2017 9.3% | | |
| | ΤΟΥΟΤΑ | | |
| 3 | 2016 6.8% | 15% | 2.13 |
| | 2017 7.8% | | |
| | HONDA | | |
| 4 | 2016 6.6% | 2% | 1.49 |
| | 2017 6.8% | | |
| | NISSAN | | |
| 6 | 2016 5.8% | -9% | 1.44 |
| | 2017 5.3% | | |

BRANDS

| 1 | ALFA ROMEO | % Growth 157% | 2017 Sales (M) 0.01 | 6 | MINI | % Growth 16% | 2017 Sales (M) 0.05 |
|---|------------|-------------------------|-------------------------------|----|---------|------------------------|-------------------------------|
| 2 | GENESIS | 98% | 0.02 | 7 | LEXUS | 15% | 0.31 |
| 3 | TESLA | 89% | 0.04 | 8 | ΤΟΥΟΤΑ | 15% | 2.13 |
| 4 | JAGUAR | 30% | 0.04 | 9 | KIA | 11% | 0.59 |
| 5 | INFINITI | 23% | 0.15 | 10 | LINCOLN | 10% | 0.11 |

Source: Jumpstart Internal Analytics, January 2016 – December 2017 Sales data from WardsAuto, January – December 2017 There are slight differences in brands reported by WardsAuto compared to Jumpstart Automotive

| nop | per | Interest |
|-----|-----|----------|
| | | |

| M) | | AUDI | % Change | 2017 Sales (M) |
|------|------------------|------------------|----------|----------------|
| | 2016 4.2% | 1% | 0.23 | |
| | | 2017 4.2% | | |
| | | JEEP | | |
| | | 2016 4.0% | 2% | 0.83 |
| | | 2017 4.1% | | |
| | | BMW | | |
| | 8 | 2016 4.3% | -5% | 0.31 |
| | | 2017 4.1% | | |
| | | MAZDA | | |
| | y | 2016 4.9% | -19% | 0.29 |
| | 2017 4.0% | | | |
| - 10 | SUBARU | | | |
| | 2016 3.2% | 1% | 0.65 | |
| | 2017 3.3% | | | |

Highest Growth In Jumpstart Shopper Interest

BODY STYLES

| BODY STYLE | 2017 | % CHANGE 2016 – 2017 |
|----------------------|----------------|----------------------|
| Luxury Non-Luxury | 34.4% 65.6% | -2% 1% |
| SUV/CUV | 30,5% | +60/0 |
| Sedan | 22,9% | _31⁄0 |
| Sport | 15,4% | -6% |
| Truck | 9,5% | -21/0 |
| Coupe | 4,6% | $+60/_{0}$ |
| Performance | 4,10/0 | +21/0 |
| Hatchback/Wagon | 3,70/0 | -12% |
| Alternative Fuel | 3.3% | $+330/_{0}$ |
| Van | 3.1% | -5% |
| Compact | 3.0% | —13% |
| | | |

| TOP 10 SEGMENTS Share Of Inter | rest |
|-----------------------------------|------|
| Top 10 Vehicle Segments | 2017 |
| Compact SUV/CUV | 9.2% |
| Midsize SUV/CUV | 8.5% |
| Midsize Sedan | 5.7% |
| Compact Car | 5.5% |
| 5 Sports Car | 4.9% |
| 6 Entry Luxury Sedan | 4.7% |
| Full-Size Pickup Truck | 4.3% |
| Full-Size Luxury SUV/CUV | 3.9% |
| Midsize Luxury SUV/CUV | 3.5% |
| Midsize Luxury Sedan | 3.2% |

$\mathsf{TOP} \stackrel{\mathsf{VEHICLES}}{\mathbf{2017 Rank}}$



SHARE OF SHOPPER INTEREST AND SALES AUTOMOTIVE BRANDS

| | SHARE OF SHOPPER INTEREST | | SHARE OF LIGHT VEHICLE SALES | | - 2017 |
|---------------------|---------------------------|----------|------------------------------|----------|-----------|
| BRAND | 2017 | % CHANGE | 2017 | % CHANGE | SALES (M) |
| Chevrolet | 9.9% | 2% | 12.0% | 0% | 2.06 |
| Ford | 9.3% | 7% | 14.0% | 1% | 2.39 |
| Toyota ¹ | 7.8% | 15% | 12.4% | 5% | 2.13 |
| Honda | 6.8% | 2% | 8.7% | 3% | 1.49 |
| Nissan | 5.3% | -9% | 8.4% | 3% | 1.44 |
| Audi | 4.2% | 1% | 1.3% | 10% | 0.23 |
| Jeep | 4.1% | 2% | 4.8% | -9% | 0.83 |
| BMW | 4.1% | -5% | 1.8% | -1% | 0.31 |
| Mazda | 4.0% | -19% | 1.7% | -1% | 0.29 |
| Subaru | 3.3% | 1% | 3.8% | 7% | 0.65 |
| Dodge | 3.2% | -3% | 2.6% | -10% | 0.45 |
| Hyundai | 3.0% | 5% | 3.9% | -12% | 0.66 |
| Mercedes-Benz | 2.9% | -23% | 2.2% | 1% | 0.37 |
| Kia | 2.9% | 11% | 3.4% | -7% | 0.59 |
| GMC | 2.6% | -10% | 3.3% | 5% | 0.56 |
| Volkswagen | 2.5% | 2% | 2.0% | 7% | 0.34 |
| Lexus | 2.3% | 15% | 1.8% | -6% | 0.31 |
| Porsche | 2.1% | -5% | 0.3% | 4% | 0.06 |

| | SHARE OF | SHOPPER INTEREST | ITEREST SHARE OF LIGHT VE | | 2017 |
|------------|----------|------------------|---------------------------|----------|-----------|
| BRAND | 2017 | % CHANGE | 2017 | % CHANGE | SALES (M) |
| Infiniti | 2.0% | 23% | 0.9% | 13% | 0.15 |
| Acura | 1.9% | 6% | 0.9% | -2% | 0.15 |
| Cadillac | 1.9% | -12% | 0.9% | -6% | 0.16 |
| Buick | 1.7% | -3% | 1.3% | -3% | 0.22 |
| Land Rover | 1.5% | -20% | 0.4% | 3% | 0.07 |
| Jaguar | 1.4% | 30% | 0.2% | 29% | 0.04 |
| Lincoln | 1.3% | 10% | 0.6% | 1% | 0.11 |
| Volvo | 1.3% | -9% | 0.5% | 0% | 0.08 |
| RAM | 1.1% | -17% | 3.2% | 4% | 0.56 |
| Tesla | 1.0% | 89% | 0.3% | 8% | 0.04 |
| Chrysler | 1.0% | -13% | 1.1% | -17% | 0.19 |
| Fiat | 0.8% | -4% | 0.2% | -18% | 0.03 |
| Mitsubishi | 0.7% | -25% | 0.6% | 10% | 0.10 |
| Alfa Romeo | 0.6% | 157% | 0.1% | 2,276% | 0.01 |
| MINI | 0.4% | 16% | 0.3% | -8% | 0.05 |
| Genesis | 0.4% | 98% | 0.1% | 202% | 0.02 |
| smart | 0.2% | -10% | 0.0% | -50% | 0.00 |

Source: Jumpstart Internal Analytics, January 2016 – December 2017

Sales data from WardsAuto, January 2016 – December 2017

There are slight differences in brands reported by WardsAuto compared to Jumpstart Automotive Media

1. Toyota: Scion models that transitioned to Toyota are not fully reflected in the Toyota number. All reporting will be adjusted in 2018.



BY THE NUMBERS

TOP 5 CARS

U.S. car sales declined 12% in 2017, grabbing only 35% share of market. This is largely due to gas prices remaining low and the number of competitive products flooding the SUV/CUV market. The trend towards SUVs, CUVs, and trucks isn't all that bad for manufacturers -these higher-priced and higher-margin

Non-Luxury Car Segments

One of the most popular and competitive segments Among luxury car segments, all categories saw declines in the car category, midsize sedans, saw growth in in sales except for midsize luxury sedans (+6%) and shopper interest on Jumpstart sites in 2017 (9%). Most luxury specialty cars (mostly coupes, but not sports cars; of this growth was fueled by the number one and two +18%). However, shopper interest on Jumpstart sites vehicles, Honda Accord (+31%) and Toyota Camry painted a slightly different picture. The main growth in luxury car interest came from the entry luxury sedan (+55%), both of which hold a wide margin on all other competitors in the segment. This category should category, which was up 8%, while the midsize category continue to hold shopper interest with two big was down 8%. New entrant, Alfa Romeo Giulia, saw launches in 2018, Mazda Mazda6 and Nissan Altima. 121% increase in shopper interest, and ranked third in the category in its first full year in the U.S.. Another In the compact car segment, competitors Subaru newcomer to the Top 5, Acura TLX, saw 21% growth Impreza, Chevrolet Cruze, and Ford Focus saw growth in 2017, bumping Audi A3 and Volvo S60 to sixth and ranging from 7% to 36%. Though not currently in the seventh among entry luxury sedans. In 2018, we're Top 5, Kia Forte is on our watch list in 2018. Already keeping our eyes on new entries, Kia Stinger and having seen 24% growth in shopper interest, we think Genesis G70, and we anticipate more demand in this Forte will jump in the segment as the 2019 refresh recently crowded segment. becomes available.

Source: Jumpstart Internal Analytics, January 2016 - December 2017 Sales data from WardsAuto, January 2016 – December 2017

vehicles are helping their bottom line. Another contributor to this decline is the reduction of fleet sales by some of the larger manufacturers. If economic factors remain stable in 2018, we anticipate that car sales will be flat, if not slightly down.

Luxury Car Segments

| Honda Fit | | % Change |
|-------------|------------|-------------|
| 2017 12.5% | 2016 9.5% | 31% |
| Ford Fiesta | | |
| 2017 11.3% | 2016 12.4% | -9 % |
| Nissan Vers | a | |
| 2017 8.0% | 2016 7.2% | 12% |
| Chevrolet S | onic | |
| 2017 8.0% | 2016 7.1% | 12% |
| Fiat 500 | | |
| | | |



| Honda Acco | ord | % Change |
|---------------------|------------|----------|
| 2017 21.7% | 2016 16.6% | 31% |
| 2 Toyota Cam | ry | |
| 2017 16.6% | 2016 10.7% | 55% |
| 3 Chevrolet N | lalibu | |
| 2017 7.5% | 2016 9.9% | -25% |
| 4 Ford Fusion | | |
| 2017 7.2% | 2016 8.1% | -11% |
| 5 Hyundai So | nata | |

Source: Jumpstart Internal Analytics, January 2016 – December 2017

2016 6.8%

4%

2017 7.1%

| | COMPACT |
|----|---------|
| -0 | CARS |

| 1 | Honda Civic | | % Change |
|---|-------------|------------|----------|
| | 2017 17.8% | 2016 18.8% | -5% |

- 2 Mazda Mazda3 2017 11.6% 2016 13.3% -13%
- Subaru Impreza

 2017 7.9%
 2016 7.3%
 7%

| 4 | Chevrolet Cruze | | |
|---|-----------------|-----------|-----|
| | 2017 7.8% | 2016 7.1% | 10% |

5 Ford Focus 2017 7.4% 2016 5.5% 36%

| | FULL-SIZE |
|----------|-----------|
| <u> </u> | SEDANS |

- Dodge Charger
 % Change

 2017 23.2%
 2016 23.5%
 -1%
- 2 Chevrolet Impala 2017 16.0% 2016 17.4% -8%
- Chrysler 300

 2017 13.8%
 2016 14.1%
 -2%
- Nissan Maxima

 2017 12.0%
 2016 10.5%
 14%
- Ford Taurus

 2017 11.1%
 2016 9.7%
 15%

| | LUXURY SPO CARS | DRTS |
|-----------------------|-----------------------|----------|
| Chevrolet Co | orvette | % Change |
| 2017 39.6% | 2016 38.3% | 3% |
| ၇ Jaguar F-Typ | е | |
| 2017 10.3% | | 46% |
| ဒု Porsche Box | ster | |
| 2017 9.2% | 2016 9.7% | -5% |
| 4 BMW Z4 | | |
| 2017 5.9% | 2016 5.0% | 20% |
| Borsche Cay | man | |
| 2017 5.9% | 2016 8.1% | -27% |
| | MIDSIZE LUX SEDANS | XURY |
| BMW 5-Serie | es | % Change |
| 2017 12.4% | 2016 8.4% | 48% |
| 2 Mercedes-B | enz C-Class | |
| 2017 11.4% | 2016 12.3% | -8% |

| ၂ Mercedes-B | enz E-Class | |
|--------------|-------------|------|
| 2017 10.5% | 2016 12.3% | -15% |
| | | |

| 4 | Cadillac CTS | | |
|---|--------------|------------|-----|
| | 2017 10.0% | 2016 11.0% | -9% |

| 5 Audi A6 | | |
|-----------|-----------|----|
| 2017 8.9% | 2016 8.3% | 7% |

Source: Jumpstart Internal Analytics, January 2016 - December 2017

| | ENTRY LUX SEDANS | (URY |
|------------------|---------------------|----------|
| BMW 3-Ser | ies | % Change |
| 2017 10.8% | 2016 13.2% | -18% |
| 2 Audi A4 | | |
| 2017 9.1% | 2016 9.5% | -4% |
| ဒ္ဒ Alfa Romeo | Giulia | |
| 2017 7.1% | 2016 3.2% | 121% |
| 4 Infiniti Q50 | | |
| 2017 6.2% | 2016 6.9% | -11% |
| Acura TLX | | |
| 2017 6.2% | 2016 5.1% | 21% |



FULL-SIZE LUXURY SEDANS

| | Tesla Model | S | % Change |
|---|-------------|-------------|----------|
| | 2017 16.1% | 2016 13.6% | 19% |
| | | | |
| 2 | Mercedes-B | enz S-Class | |
| | 2017 10.8% | 2016 10.9% | -1% |
| | | | |
| 3 | BMW 7-Seri | ies | |
| | 2017 10.1% | 2016 11.4% | -12% |
| | | | |
| 4 | Porsche Par | namera | |
| | 2017 8.2% | 2016 11.2% | -27% |
| | | | |
| 5 | Cadillac CT | 5 | |
| | 2017 7.7% | 2016 10.4% | -26% |



BY THE NUMBERS

TOP 5 SUVS AND CUVS

SUV and crossover sales topped cars again in 2017, accounting for 43% of all light vehicle sale (+8% vs. 2016). For reference, the entire light ca category only grabbed 35% share of the marker Crossovers alone represent 81% share of all utility vehicles, and luxury segments across all sizes

Non-Luxury SUV/CUV Segments

Newcomers made a splash across all sizes of SUVs/ CUVs in 2017. In the subcompact segment, Toyota C-HR (+274%), Kia Niro Hybrid (+656%), and Ford EcoSport (+200%) were the highlights, and in the midsize segment Volkswagen's Atlas jumped 2,034% in its first year of reveal.

Compact and midsize SUVs/CUVs are the top-shopped vehicle segments on Jumpstart sites, holding 9.2% and 8.5% share of shopper interest, respectively. Growth in the compact segment was spread across some of key players: Honda CR-V (+24%), Chevrolet Equinox (+32%), Jeep Cherokee (+13%), and Subaru Crosstre (+25%). But one of the most notable shifts was Hond CR-V bumping Wrangler from the number one spot f the first time. There was another shuffle in the midsize segment with Jeep Grand Cherokee jumping from third to first, passing both Honda Pilot and Toyota Highlander. Among large SUVs, Ford Expedition was the only one in the segment to gain significant traction (+33%), bumping Chevrolet Tahoe from the number one spot for the first time.

| es :ar et. ity | account for 17% share (+3% vs. 2016). For more insight into why this category continues to thrive, turn to our editorial, "No End In Sight: Why America's Love Affair With SUVs And CUVs Isn't Going Away Anytime Soon" on p.78. | |
|--|---|--|
| | Luxury SUV/CUV Segments | |
| / | Among all luxury SUVs/CUVs, the full-size and midsize segments continue to hold the highest share of shopper interest on Jumpstart sites (7%). Despite this, none of the main luxury SUV/CUV segments saw | |
| ,) | growth in 2017. In fact, the only one that grew was the luxury performance SUV/CUV segment, which consists | |
| d d | of vehicles like Audi SQ5, BMW X5 M, Porsche Cayenne Turbo, among many others. | |
| n its k ek da for re | In the midsize segment Audi Q5 (+9%) grabbed the number one spot from Lexus RX, which has been the segment leader since 2015. Two other top five competitors, BMW X3 and Volvo XC60 also had strong results in 2017, with growth of 20% and 15%, respectively. Other notable momentum came from Jaguar F-Pace (+31%), Land Rover Discovery Sport (+17%), and Infiniti QX50 (+33%). Meanwhile, in the full-size segment many of the top vehicles saw | |
| n r | declines in shopper interest, while Porsche Cayenne and Infiniti QX60 gained share of 28% and 19%, respectively. The largest increases however, were seen from new entries, new generations, and new badging: Alfa Romeo Stelvio (+940%), Land Rover Discovery (+344%), and Mercedes-Benz GLS-Class (+128%). | |

| Honda HR-V | , | |
|-------------|------------|----------|
| | | % Change |
| 2017 16.2% | 2016 17.1% | -5% |
| Jeep Renega | ade | |
| 2017 13.8% | | -27% |
| 2017 13.0% | 2010 19.0% | -27/0 |
| Mazda CX-3 | 1 | |
| 2017 13.7% | 2016 15.5% | -12% |
| | | |
| Toyota C-HR | 2 | |
| 2017 10.3% | 2016 2.7% | 247% |
| | | |
| Buick Encor | е | |
| 2017 10 0% | 2016 11.8% | -15% |

| MIDSIZE |
|-----------|
| SUVS/CUVS |

| Jeep Grand | Cherokee | % Change |
|-----------------------|-----------|-------------|
| 2017 8.8% | 2016 7.9% | 12% |
| 2 Toyota Hig h | nlander | |
| 2017 7.2% | 2016 8.0% | -9 % |
| ႕ Honda Pilot | t | |
| 2017 6.8% | 2016 8.1% | -16% |
| 4 Ford Explor | rer | |
| 2017 6.5% | 2016 6.8% | -4% |
| Dodge Dura | ango | |

Source: Jumpstart Internal Analytics, January 2016 – December 2017

-15%

2017 6.2% 2016 7.2%



| Honda CR-V | | % Change |
|------------|-----------|----------|
| 2017 11.7% | 2016 9.5% | 24% |

-1%

- 2 Jeep Wrangler 2017 11.3% 2016 11.4%
- Mazda CX-5

 2017 8.5%
 2016 10.0%
 -15%

| 4 | Chevrolet Ec | rolet Equinox | | |
|---|--------------|---------------|-----|--|
| | 2017 7.0% | 2016 5.3% | 32% | |

5 Ford Escape 2017 6.2% 2016 7.0% -11%



| 1 | Ford Expedi | tion | % Change |
|---|-------------|------------|----------|
| | 2017 22.2% | 2016 16.7% | 33% |

- 2 Chevrolet Tahoe 2017 20.5% 2016 19.8% 3%
- Chevrolet Suburban

 2017 13.9%
 2016 14.3%
 -3%
- Nissan Armada

 2017 12.0%
 2016 14.4%
 -16%
- GMC Yukon

 2017 11.2%
 2016 13.0%
 -13%

| | COMPACT LUXURY SU | JVS/CUVS |
|-----------------|----------------------|----------|
| Lexus NX | | % Change |
| 2017 18.3% | 2016 14.7% | 25% |
| 2 Acura RDX | | |
| 2017 16.0% | 2016 13.4% | 20% |
| 3 BMW X1 | | |
| 2017 14.7% | 2016 20.4% | -28% |
| 4 Mercedes-B | enz GLA-Clas | 5 |
| 2017 10.9% | 2016 11.4% | -4% |
| 5 Land Rover | Range Rover E | voque |
| 2017 9.2% | 2016 9.9% | -8% |

| ىنر | LUXURY SI | JVS/CUV |
|------------|------------|---------|
| Acura MDX | | % Chang |
| 2017 12.8% | 2016 14.6% | -13% |
| Audi Q7 | | |
| 2017 11.0% | 2016 10.7% | 3% |
| BMW X5 | | |
| 2017 9.4% | 2016 10.3% | -8% |
| Volvo XC90 | | |
| 2017 8.4% | 2016 11.2% | -25% |
| Porsche Ca | yenne | |
| 2017 8.4% | | 28% |

| | MIDSIZE | JVS/CUVS |
|-------------------|------------|----------|
| Audi Q5 | | % Change |
| 2017 11.3% | 2016 10.4% | 9% |
| ၇ Lexus RX | | |
| 2017 11.1% | 2016 10.8% | 2% |
| з вмw хз | | |
| 2017 9.8% | 2016 8.1% | 20% |
| |) | |
| 2017 8.1% | 2016 7.0% | 15% |
| 5 Porsche Ma | acan S | |

| 0 | 2017 7.2% | 2016 7.6% | -5% | |
|---|-----------|-----------|-----|--|
| | | | | |



LARGE LUXURY SUVS

| | Land Rover | Range Rover | % Change |
|----|--------------------|-------------|----------|
| | 2017 15.7% | 2016 17.9% | -13% |
| | | | |
| 2 | Cadillac Esc | alade | |
| | 2017 13.3% | 2016 12.2% | 9% |
| | | | |
| 3 | Lincoln Nav | igator | |
| | 2017 12.9% | 2016 10.9% | 18% |
| | | | |
| 4 | Infiniti QX8 | 0 | |
| | 2017 12.3% | 2016 9.0% | 37% |
| | | | |
| 5_ | Tesla Model | X | |
| | 2017 9.8% | 2016 4 5% | 119% |











BY THE NUMBERS

TOP 5 TRUCKS AND VANS

Truck Segments

The truck market remained strong in 2017 with trucks accounting for 25% of the light truck category (which also includes SUVs, CUVs, and vans) and 16% of all light vehicle sales. And while both small and large pickup sales increased (1% and 6%, respectively), segment leader, Ford F-150, drove most of that growt Similarly, large trucks saw 5% growth in shopper interest on Jumpstart sites with Ford F-150 increasing 29%, helping to sustain its number one spot in the segment, and building back its wide margin on large truck competitors.

In the midsize pickup truck segment, most of the growth came from Chevrolet Colorado and Nissan Frontier (5% and 10%, respectively). Honda Ridgeline which had jumped to 20% share in 2016 (thanks in part to its redesign), lost some ground in 2017 and fell by 15%.

For 2018, the truck market will thrive with refreshes for Chevrolet Silverado and RAM 1500. Additionally, the anticipation for the re-entry of the Ford Ranger will shake up the midsize segment and create competitic for GM and Toyota's midsize trucks.

Source: Jumpstart Internal Analytics, January 2016 – December 2017 Sales data from WardsAuto, January 2016 – December 2017



Van Segments

| s h | Vans sales were down 8% in 2017, accounting for 8% of the light truck category and 5% of all light vehicles. Similarly, shopper interest in all vans on Jumpstart sites was down 5% in 2017, with small vans (cargo and passenger) seeing the sharpest decline (21%). |
|--------|--|
| th. | Many of the top models in the minivan segment saw |
| 9 | growth, while Chrysler Pacifica saw a decline of 22% following its big launch year in 2016. Segment leaders, Honda Odyssey and Toyota Sienna, still hold a wide |
| Ð | margin on competitors and both saw double-digit gains in shopper interest in 2017. |
| e, | In the large van segment (cargo and passenger), Mercedes-Benz Sprinter Cargo and RAM ProMaster saw significant growth of 276% and 50%, respectively. Each now represents more than 11% of shopper interest and are closing the gap with competitor, Chevrolet Express. Ford Transit remains the segment |
| or | leader and still holds a wide margin with nearly seven |
| 9 | percentage points ahead of its next closest competitor. |
| | Outside of Sprinter's early 2018 refresh, there are no |
| on | major changes anticipated in the category in the year ahead. |

| | MIDSIZE PICKUP TR | UCKS |
|--------------------|----------------------|----------|
| Toyota Taco | ma | % Change |
| 2017 26.4% | 2016 27.5% | -4% |
| 7 Chevrolet C | olorado | |
| 2017 25.4% | 2016 24.2% | 5% |
| ႕ Honda Ridg | eline | |
| 2017 17.2% | 2016 20.3% | -15% |
| 4 Nissan Fron | tier | |
| 2017 14.4% | 2016 13.1% | 10% |
| ဌ GMC Canyo | n | |
| 2017 11.2% | 2016 13.0% | -14% |

| | 3/4 & 1-TON PICKUP TRUCKS |
|------|------------------------------|
| -00- | PICKUP TRUCKS |

| 1 | Ford F-250 Super Duty | | % Change |
|---|-----------------------|------------|----------|
| | 2017 21.3% | 2016 22.3% | -5% |

7 Chevrolet Silverado 2500HD

| 2017 15.1% | 2016 18.0% | -16% |
|------------|------------|------|
| | | |

3 RAM 2500

2017 11.0% 2016 15.0% -26%

⊥ Ford F-350 Super Duty

2017 8.5% 2016 7.7% **11%**

5 GMC Sierra 2500HD

2017 7.6% 2016 9.1% -17%

Source: Jumpstart Internal Analytics, January 2016 – December 2017



Ford F-150 % Change 2017 32.5% 2016 25.2% 29%

2 Chevrolet Silverado 1500 2017 19.8% 2016 19.8% 0%

 RAM 1500

 2017 13.1%
 2016 17.0%
 -23%

| 4 | Toyota Tund | ra | |
|---|-------------|------------|-----------|
| | 2017 11.7% | 2016 11.3% | 4% |

5 GMC Sierra 1500 2017 10.6% 2016 11.8% -10%

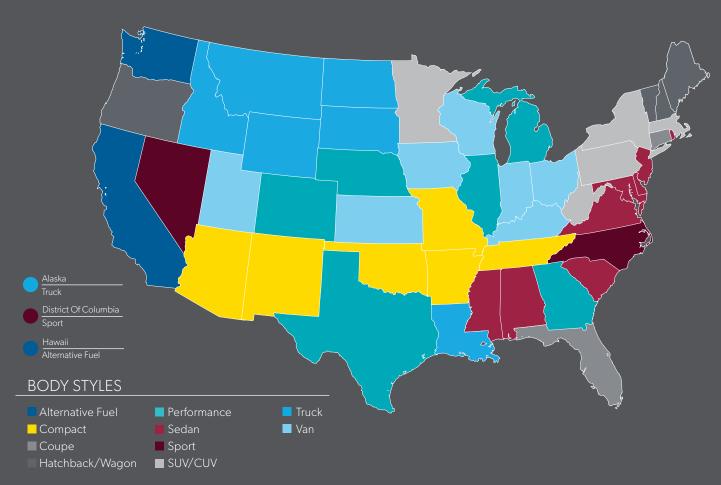


| Ford Transi | t Connect | % Change | | |
|---|---|---|--|--|
| 2017 31.9% | 2016 27.7% | 15% | | |
| Mercedes-I | Benz Metris | | | |
| 2017 26.6% | 2016 29.0% | -8% | | |
| 3 RAM ProMa | aster City | | | |
| 2017 15.4% | 2016 12.5% | 23% | | |
| 4 Nissan NV2 | 200 Compact C | argo | | |
| 2017 12.4% | 2016 10.7% | 16% | | |
| ہ Chevrolet C | ity Express | | | |
| U | 2016 10.8% | | | |
| 2017 3.3% | 2010 10.0% | -14% | | |
| | | | | |
| | | | | |
| | | | | |
| | LARGE VAI | NS | | |
| Ford Transit | | NS % Change | | |
| | | | | |
| 2017 21.9% | t 2016 22.5% | % Change | | |
| 2017 21.9% | t 2016 22.5% Benz Sprinter | % Change -3% | | |
| 2017 21.9% | t 2016 22.5% | % Change | | |
| 2017 21.9% | t 2016 22.5% Benz Sprinter 2016 23.8% | % Change -3% | | |
| 2017 21.9% 2 Mercedes-I 2017 15.4% 3 Chevrolet E | t 2016 22.5% Benz Sprinter 2016 23.8% | % Change -3% | | |
| 2017 21.9% 2 Mercedes-I 2017 15.4% 3 Chevrolet E 2017 14.6% | t 2016 22.5% Benz Sprinter 2016 23.8% Express | % Change -3% -35% 24% | | |
| 2017 21.9% 2 Mercedes-I 2017 15.4% 3 Chevrolet E 2017 14.6% | t 2016 22.5% Benz Sprinter 2016 23.8% Express 2016 11.8% Benz Sprinter (| % Change -3% -35% 24% | | |
| 2017 21.9% 2 Mercedes-l 2017 15.4% 3 Chevrolet E 2017 14.6% 4 Mercedes-l 2017 11.7% | t 2016 22.5% 3enz Sprinter 2016 23.8% Express 2016 11.8% 3enz Sprinter (2016 3.1% | % Change -3% -35% 24% Cargo Van | | |
| 2017 21.9% 2 Mercedes-I 2017 15.4% 3 Chevrolet E 2017 14.6% 4 Mercedes-I | t 2016 22.5% 3enz Sprinter 2016 23.8% 2016 11.8% 3enz Sprinter (2016 3.1% | % Change -3% -35% 24% Cargo Van | | |

Source: Jumpstart Internal Analytics, January 2016 - December 2017

| | MINIVANS | |
|----------------------|----------------|----------|
| Honda Ody | yssey | % Change |
| 2017 26.6% | 2016 23.5% | 13% |
| 2 Toyota Sier | nna | |
| 2017 21.0% | 2016 17.6% | 19% |
| ှ Chrysler Pa | ncifica | |
| 2017 12.8% | 2016 16.3% | -22% |
| 4 Dodge Gra | nd Caravan | |
| 2017 11.1% | 2016 10.0% | 11% |
| Chrysler Pa | ncifica Hybrid | |
| 2017 9.0% | 2016 0.1% | 7.682% |

TAKING THE LEAD BODY STYLE INTEREST, BY STATE



Highest Scores

Hatchbacks/wagons, alternative fuel, and performance vehicles hold the strongest consumer affinity in the country, scoring highest in Vermont, California, and Michigan, respectively.

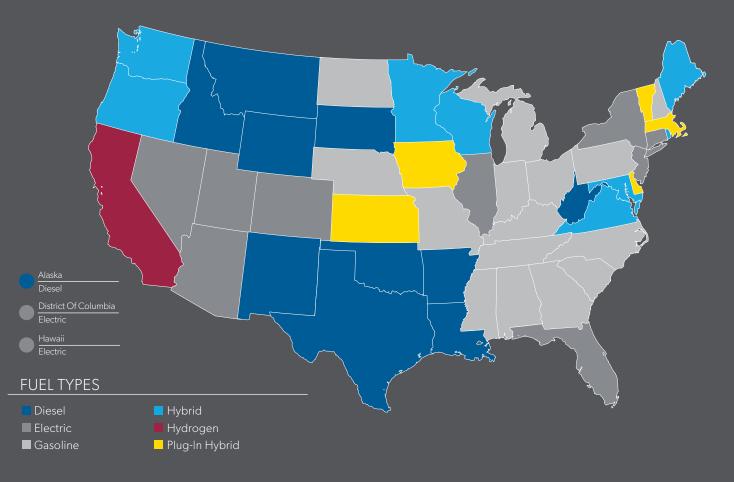
The Love Of Cars Still Alive And Well

Performance vehicles are the #1 ranking body style in six states overall, up from four states in 2016. Building on SUVs and crossovers' continued dominance (which hold the top five fastest growing affinity scores in the country), some automakers are now focused on broadening that appeal; Jeep, Alfa Romeo, and Land Rover are just a few brands that are introducing performance versions of their SUVs/CUVs.

Here's a look at the fastest growing states for each body style

| BODY STYLE | STATE | % CHANGE |
|------------------|------------------|----------|
| Alternative Fuel | New Jersey | 10% |
| Compact | Kansas | 9% |
| Coupe | Mississippi | 7% |
| Hatchback/Wagon | Alaska | 10% |
| Performance | New Hampshire | 10% |
| Sedan | Kentucky | 8% |
| Sport | Kentucky | 9% |
| SUV/CUV | Utah | 55% |
| Truck | Michigan | 4% |
| Van | Hawaii | 9% |
| | | |

MAKING A MOVE FUEL TYPE PREFERENCES, BY STATE



Highest Scores

While down from 21 states in 2016 to 15 states in 2017, gasoline-powered vehicles are still the primary driver of interest—and sales—in the country.

Mindsets Are Shifting

In comparing year-over-year data, we see that 75% of states that switched from gas became more interested in diesel, and 100% of states that switched from diesel became more interested in electric. Consumer preference in alternative fuel is also moving beyond the West Coast; Vermont and Massachusetts are two states that are seeing some of the fastest growth in alternative fuel interest. While the country has not yet settled on any one dominant go-to form of alternative fuel, preference to this category is on the rise.

score that takes into account the mean and standard deviation of traffic to Jumpstart sites, these maps display shopper interest in vehicle body styles and fuel types across all states.

Here's a look at the fastest growing states for each fuel type

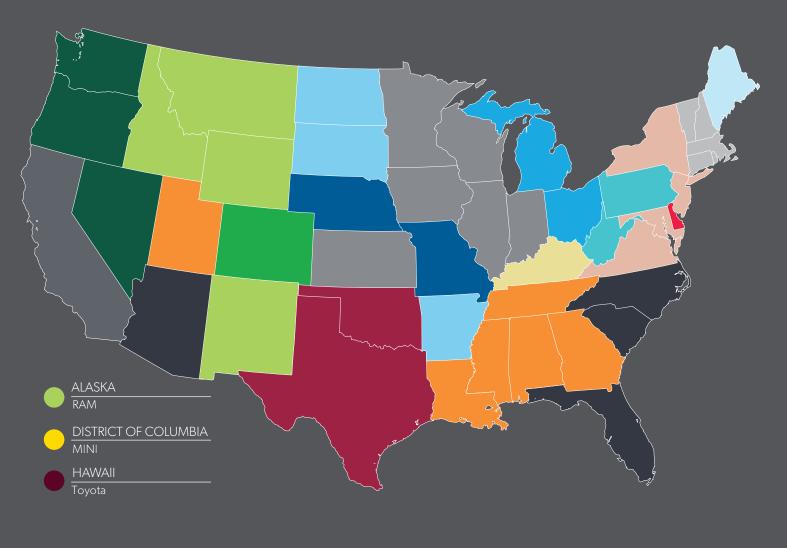
| FUEL TYPE | STATE | % CHANGE |
|----------------|---------------|----------|
| Diesel | West Virginia | 70% |
| Electric | Vermont | 11% |
| Gasoline | Utah | 77% |
| Hybrid | Massachusetts | 8% |
| Hydrogen | Oregon | 11% |
| Plug-In Hybrid | lowa | 17% |

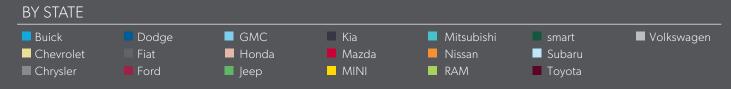
BY THE NUMBERS A LOOK AT LUXURY AND NON-LUXURY BRAND PREFERENCES, BY STATE

While personal style, budget, and family necessities play a huge part in a consumer's purchase decisions, there are many other regional-specific environmental and economic factors at play. For example, shoppers who live

in more densely populated areas may choose a smaller vehicle that will help ease the pain of city parking. People living in mountainous regions may opt for larger vehicles that can better handle rugged terrain and extreme

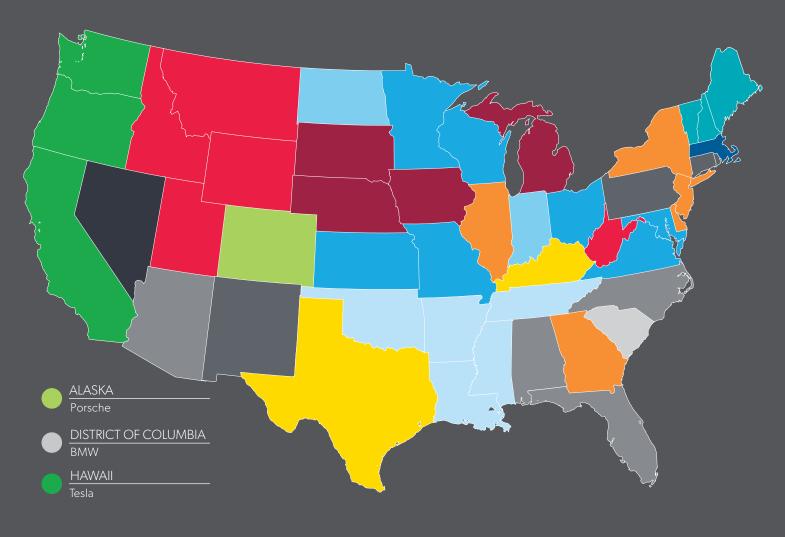
NON-LUXURY BRANDS

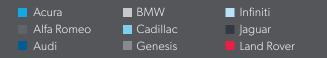




weather conditions. And whether it's simply pride for one's country or the auto industry's deep American origins, regional ties still play a significant role in today's market. For example, if a brand has a factory located in

LUXURY BRANDS







a particular state, and its presence is helping to drive the local economy, consumers often consider that information when it comes down to decision time.



In 2017 Canadian car dealers sold more than 2 million new light vehicles for the first time ever. With an increase of 4.6% compared to 2016, new light vehicle sales of 2.04 million units marked the eighth consecutive year of auto sales increases in Canada, and the fifth year of record-breaking sales.

The Canadian auto industry had a lot to celebrate in 2017-recordbreaking sales, on many levels, and an optimistic outlook to start the year in 2018. Light truck sales (SUVs, CUVs, vans, and trucks) continued to drive the market growth, increasing 9% and representing nearly 69% share. Meanwhile, passenger car sales were down more than 3%, selling only 640,000 units, the lowest car sales volume since 1964.

At the OEM level many auto manufacturers saw double-digit growth, including GM (13.3%), Jaguar/Land Rover N.A. (13.1%), Tesla Motors (66.7%), Volvo Canada (16.4%), and VW Group (16.6%). Luxury brand sales have remained strong, accounting for 14% share of the Canadian car market, with a slight increase of 2% compared to 2016. But more significant growth can be seen at individual brand levels (e.g., Alfa Romeo more than 1,000% increase, Genesis more than 400% increase). Despite breaking records, Canadian auto analysts feel confident that 2018 sales will fall back below 2 million, and even if market conditions remain relatively stable, the sentiment is that sales will hover around 1.85 million units.

CANADA AUDIENCE AND DATA

IUMPSTART IS:

Car and Driver, Canadian Black Book, U.S. News Best Cars, J.D. Power Cars, NADAguides, Autoweek.com, Autobytel, Autolist.com, Daily News Autos, LeftLaneNews.com, CarSoup, CarBuzz, CarStory, Carpages.ca, and VehicleHistory.com.

THE JUMPSTART AUDIENCE 1.4 MILLION STRONG

AN ENGAGED AUDIENCE

2016 – 2017 JUMPSTART VISITORS¹



TOP **SMARTPHONE** BRANDS¹

| | 2016 | 2017 | % Change |
|---------|------|------|----------|
| APPLE | 51% | 52% | +1% |
| SAMSUNG | 28% | 28% | -1% |
| LG | 5% | 6% | +10% |

Smartphone usage on Jumpstart sites was up 11% compared to 2016, with LG phones seeing growth of 10%.

TOP TABLET BRANDS¹

| | 2016 | 2017 | % Change |
|-----------|------|------|----------|
| APPLE | 77% | 77% | -1% |
| SAMSUNG | 15% | 13% | -11% |
| MICROSOFT | 10⁄0 | 40/0 | +412% |



Despite tablet usage being down, Microsoft saw significant growth and grabbed 4% share of our tablet audience.

| | | | \otimes |
|----------------------------|---|------------------------|----------------------------|
| | TOTAL MULTI-PLATFORM UNIQUE VISITORS (M) | TOTAL PAGES VIEWED (M) | AVERAGE VIEWS PER VISIT |
| KIJIJI.CA Cars & Vehicles | 3,638 | 173 | 6.0 |
| AutoGuide Group | 2,222 | 16 | 2.4 |
| Autotrader.CA | 1,862 | 54 | 7.1 |
| Jumpstart Automotive Media | 1,364 | 13 | 4.8 |
| Internet Brands Automotive | 1,287 | 8 | 2.5 |
| MSN Autos - Canada | 931 | 21 | 2.8 |
| CarGurus | 863 | 12 | 5.0 |
| Driving.CA | 633 | 2 | 2.0 |
| TEN Automotive (In-Market) | 324 | 1 | 1.8 |
| Autoblog | 313 | 2 | 2.4 |
| Cars.com | 205 | 2 | 2.6 |
| Edmunds.com | 187 | 0 | 1.6 |
| KBB.com | 48 | 1 | 9.1 |
| | | | |

Jumpstart ranks among the top 5 third-party automotive websites in Canada for unique visitors, pages viewed, and average views per visit.

Source: comScore Media Metrix Multi-Platform, December 2016 vs. 2017 1. Google Analytics Premium, October – December 2016 vs. 2017

ABOUT OUR SHOPPERS

AGE

25-54



30% \$

Within some of these ranges, Jumpstart's audience over-indexes for adults 35 - 44 (151 index) and adults 18 - 24 (131 index).

HOUSEHOLD INCOME

MEDIAN HOUSEHOLD INCOME

The median household income for Jumpstart's audience increased 21% compared to 2016.

REGION AND LANGUAGE



The composition of Jumpstart's audience in Quebec grew by 32% in 2017, resulting in 38% growth in French speakers across our sites.

AUDIENCE: MEN AND WOMEN



Jumpstart's male audience grew by 20% in 2017.

HOW SHOPPERS ARE **REACHING OUR PORTFOLIO**

NEW AND RETURNING VISITORS

| 41(|
|------|
| |
| 72% |
| 16% |
| 50/ |
| 40/ |
| 20/0 |
| 10/(|
| |

110/0 RETURNING

In 2017, 88% of our Canadian audience reached our sites through direct access or through organic search, which was up 9% from 2016.

PATH TO PURCHASE SPOTLIGHT ON CROSS-SHOPPING TRENDS

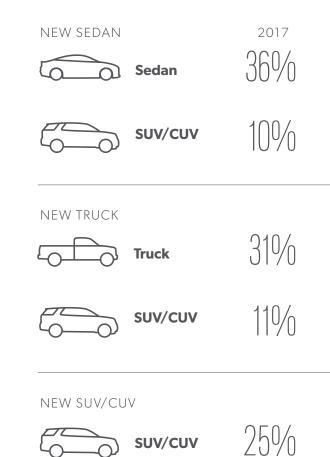
When it comes to the path to purchase, there is no one, linear path. But what we do know is that cross-shopping (i.e., consumers looking at competitive brands, models, or segments to narrow down their decision) plays a very key part in today's auto shopping process. We've found this to be especially true in recent months as the used car market continues to heat up. Thanks, in part, to rising new car prices, we've been seeing a surge of people cross-shopping. Across Jumpstart, used cross-shopping is up 27%, with the luxury category seeing the greatest increases. From our 2018 Auto Shopper Survey, we

found that more than half of all new car shoppers are considering used or CPO vehicles for their next purchase. Additionally, used and CPO shoppers are 11% more likely than new car shoppers to be open to different brands.

And finally, shoppers who are considering a new vehicle are 17% more likely to consider switching to a used or CPO vehicle as they get closer to making a decision. Here's a snapshot of the cross-shopping trends we're seeing.



New Shoppers Are Also Considering Used In These 3 Segments



Year-Over-Year Cross-Shopping **Between New And Used Vehicles**

| \bigcirc | % |
|---|----|
| $\left(\begin{array}{c} 0 \\ 0 \\ 0 \\ 0 \\ \end{array} \right)$ | SI |
| | C |
| | U |

Of New hoppers onsidering sed

2016 25%

2017 % CHANGE 30% +18%

Year-Over-Year Cross-Shopping Between **New And Used Vehicles Among Luxury And Non-Luxury Shoppers**





Luxury shoppers are 68% more more likely to consider themselves enthusiasts, and act as a resource their friends and family turn to for advice¹.

Source: Cross-Shopping Data from Jumpstart Internal Analytics, January 2016 – December 2017

1. Jumpstart Automotive Media 2018 Automotive Shopper Survey, February 2018

% CHANGE +24%+14%

Midsize and full-size are the top two most cross-shopped used sedan segments. The midsize sedan segment shows a 33% increase in used cross-shopping compared to last year, while consideration for used full-size sedans is up 29%.

+24%+8%

Among the three pickup truck sizes (i.e. 3/4 & 1-ton, full-size, and midsize) available, the midsize pickup segment has the largest increase in used crossshopping (35%), followed by 3/4 & 1-ton pickups with 24% growth compared to last year.

+20%

With more SUV options to choose from, cross-shopping for used SUVs/CUVs is up 20% from last year. The top two most cross-shopped used SUV/CUV segments are dominated by non-luxury compact and midsize SUVs/CUVs, while compact and subcompact are the two fastest-growing SUV/CUV segments with significant increases in used cross-shopping.

BRANDS

Share Of Canada Light Vehicle Sales

291.5

199.7

176.9

171.0

| FORD | % Chang |
|-------------------|---------|
| 2016 15.0% | -4% |
| 2017 14.5% | |
| ΤΟΥΟΤΑ | |

2016 9.9% 2017 9.9%

| | HONDA | |
|---|------------------|----|
| j | 2016 8.6% | 2% |
| | 2017 8.8% | |
| | | |

0%



CHEVROLET 2016 7.9% 8% 2017 8.5%

HYUNDAI 2016 7.2% -10% 129.7 2017 6.4%



BRANDS **Highest Growth In Canada Light Vehicle Sales**



BRANDS Share Of Jumpstart Shopper Interest

| FORD | % Change | 2017 Sales (K) | NISSAN | % Change | 2017 Sales (K) |
|------------------|----------|----------------|------------------|----------|----------------|
| 2016 9.1% | 1% | 291.5 | 2016 5.7% | -9% | 125.4 |
| 2017 9.2% | | | 2017 5.2% | | |
| ΤΟΥΟΤΑ | | | RAM | | |
| 2016 6.4% | 14% | 199.7 | 2016 1.6% | -15% | 102.7 |
| 2017 7.3% | | | 2017 1.3% | | |
| HONDA | | | GMC | | |
| 2016 7.6% | -4% | 176.9 | 2016 2.6% | 7% | 99.5 |
| 2017 7.3% | | | 2017 2.8% | | |
| CHEVROLET | | | DODGE | | |
| 2016 8.1% | 3% | 171.0 | 2016 3.2% | 1% | 76.1 |
| 2017 8.3% | | | 2017 3.2% | | |
| HYUNDAI | | | MAZDA | | |
| 2016 3.2% | 8% | 129.7 | 2016 5.3% | -8% | 74.1 |
| 2017 3.5% | | | 2017 4.9% | | |

BRANDS

| 1 | ALFA ROMEO | % Growth 284% | 2017 Sales (K) 1.1 | 6 | VOLKSWAGEN | % Growth 15% | 2017 Sales (K) 69.6 |
|---|------------|-------------------------|------------------------------|----|------------|------------------------|-------------------------------|
| 2 | GENESIS | 64% | 0.5 | 1 | LEXUS | 15% | 24.8 |
| 3 | TESLA | 53% | 3.2 | 8 | ΤΟΥΟΤΑ | 14% | 199.7 |
| 4 | MINI | 21% | 7.1 | 9 | HYUNDAI | 8% | 129.7 |
| 5 | KIA | 21% | 73.7 | 10 | GMC | 7% | 99.5 |

Source: Jumpstart Internal Analytics, January 2016 – December 2017 Sales data from WardsAuto, January – December 2017 There are slight differences in brands reported by WardsAuto compared to Jumpstart Automotive

Highest Growth In Jumpstart Shopper Interest

BODY STYLES SHARE OF INTEREST

| BODY STYLE | 2017 | % CHANGE 2016 – 2017 |
|----------------------|----------------|----------------------|
| Luxury Non-Luxury | 32.7% 67.3% | -3% 2% |
| SUV/CUV | 31,3% | 6% |
| Sedan | 23.3% | -2% |
| Sport | 14,10/0 | -110/0 |
| Truck | 9,5% | -2% |
| Performance | 4,2% | 10/0 |
| Hatchback/Wagon | 4,0% | 40/0 |
| Coupe | 4,0% | -5% |
| Van | 3.3% | -70/0 |
| Compact | 3.3% | 6% |
| Alternative Fuel | 3.1% | 45% |

| ТОІ | C 1 BEGMENTS Share Of Interest | |
|-----|-----------------------------------|-------|
| IUI | Share Of Interest | |
| | Top 10 Vehicle Segments | 2017 |
| | Compact SUV/CUV | 10.9% |
| 2 | Midsize SUV/CUV | 8.1% |
| 3 | Compact Car | 7.7% |
| 4 | Full-Size Pickup Truck | 4.9% |
| 5 | Midsize Sedan | 4.8% |
| 6 | Entry Luxury Sedan | 4.6% |
| 1 | Midsize Luxury SUV/CUV | 3.8% |
| 8 | Full-Size Luxury SUV/CUV | 3.8% |
| 9 | Sports Car | 3.6% |
| | Subcompact SUV/CUV | 3.1% |

$- \prod_{i=1}^{i} \Pr\left(\frac{1}{2017 \text{ Rank}}\right)$



SHARE OF SHOPPER INTEREST AND SALES AUTOMOTIVE BRANDS

| | SHARE OF | SHOPPER INTEREST | | | - 2017 |
|---------------------|----------|------------------|-------|----------|-----------|
| BRAND | 2017 | % CHANGE | 2017 | % CHANGE | SALES (K) |
| Ford | 9.2% | 1% | 14.5% | -4% | 291.5 |
| Chevrolet | 8.3% | 3% | 8.5% | 8% | 171.0 |
| Toyota ¹ | 7.3% | 14% | 9.9% | 0% | 199.7 |
| Honda | 7.3% | -4% | 8.8% | 2% | 176.9 |
| Nissan | 5.2% | -9% | 6.2% | 7% | 125.4 |
| Mazda | 4.9% | -8% | 3.7% | 2% | 74.1 |
| Jeep | 3.9% | 1% | 3.5% | -19% | 70.3 |
| BMW | 3.8% | -10% | 1.9% | -3% | 38.6 |
| Audi | 3.6% | -8% | 1.8% | 13% | 36.0 |
| Subaru | 3.6% | 3% | 2.7% | 4% | 54.6 |
| Volkswagen | 3.6% | 15% | 3.5% | 11% | 69.6 |
| Hyundai | 3.5% | 8% | 6.4% | -10% | 129.7 |
| Dodge | 3.2% | 1% | 3.8% | -12% | 76.1 |
| Kia | 3.2% | 21% | 3.7% | 1% | 73.7 |
| Mercedes-Benz | 3.2% | -16% | 2.6% | 7% | 51.9 |
| GMC | 2.8% | 7% | 4.9% | 13% | 99.5 |
| Acura | 2.3% | -3% | 1.0% | -4% | 20.3 |
| Lexus | 2.2% | 15% | 1.2% | 5% | 24.8 |

| | SHARE OF | SHARE OF SHOPPER INTEREST | | SHARE OF LIGHT VEHICLE SALES | |
|------------|----------|---------------------------|------|------------------------------|-------------------|
| BRAND | 2017 | % CHANGE | 2017 | % CHANGE | 2017 SALES (K) |
| Porsche | 2.2% | -11% | 0.4% | 12% | 8.2 |
| Infiniti | 1.9% | 2% | 0.6% | -2% | 12.4 |
| Cadillac | 1.7% | -11% | 0.7% | 5% | 13.3 |
| Land Rover | 1.6% | -7% | 0.5% | -4% | 9.1 |
| Volvo | 1.4% | 6% | 0.4% | 11% | 7.1 |
| Buick | 1.4% | 6% | 0.9% | -5% | 19.0 |
| RAM | 1.3% | -15% | 5.1% | 6% | 102.7 |
| Jaguar | 1.2% | 6% | 0.2% | 46% | 4.6 |
| Lincoln | 1.2% | 5% | 0.4% | -7% | 8.1 |
| Chrysler | 0.9% | -33% | 0.7% | -20% | 13.4 |
| Tesla | 0.8% | 53% | 0.2% | 22% | 3.2 |
| Mitsubishi | 0.8% | -12% | 0.8% | -6% | 15.7 |
| Fiat | 0.7% | -10% | 0.1% | -5% | 2.3 |
| Alfa Romeo | 0.6% | 284% | 0.1% | 1,153% | 1.1 |
| MINI | 0.4% | 21% | 0.4% | 2% | 7.1 |
| Genesis | 0.3% | 64% | 0.0% | 440% | 0.5 |
| Scion | 0.3% | -48% | 0.0% | -99% | 0.1 |
| smart | 0.2% | 1% | 0.0% | -81% | 0.4 |

Source: Jumpstart Internal Analytics, January 2016 – December, 2017

1. Toyota: Scion models that transitioned to Toyota are not fully reflected in the Toyota number. All reporting will be adjusted in 2018.



BY THE NUMBERS

TOP 5 CARS

Car sales declined more than 3% in 2017, and now represent 31% share of the Canadian car market. Consumer demand globally has been steadily shifting to larger vehicles, but some factors at play may help to increase the demand

Non-Luxury Car Segments

Among non-luxury car segments, compact cars are still The only luxury car category in the Top 10 segments the most shopped on Jumpstart sites but saw a decline for shopper interest on Jumpstart sites is entry luxury of nearly 8% in 2017. Midsize sedans (second-highest sedans. This segment ranks sixth overall, and third car segment) saw the most car growth (6%), which was among cars (only behind non-luxury compact and largely driven by the top two players, Honda Accord midsize sedans). It boasts 5% share of interest and (+24%) and Toyota Camry (+56%). Their increases increased 6% from 2016. The two Top 5 vehicles that made a big splash in 2017 were Acura TLX (+40%) and widened the margin between their competitors even more (the next nearest competitor to Camry is Ford Alfa Romeo Giulia (+94%). But there are a number of Fusion, and still nine percentage points behind). new entries in this segment that are seeing significant increases (more than 150%): Kia Stinger, Volkswagen Although the subcompact segment didn't have as much Arteon, and Genesis G70. We'll be watching these growth in 2017, Hyundai Accent and Toyota Yaris both vehicles throughout 2018 to determine how shopper saw double-digit increases in shopper interest (19% and interest translates into vehicle sales. 12%, respectively) and the most significant gain among

Top 5 compacts was by Toyota Corolla (+10%). One vehicle we're watching in 2018 is Volkswagen's e-Golf, which is gaining traction in the compact segment and although it comes with a \$36K price tag, it also boasts up to \$14K in government incentives, making it an attractive option for consumers.

Source: Jumpstart Internal Analytics, January 2016 - December 2017 Sales data from WardsAuto, January 2016 – December 2017

for cars in the near future. Most notably is the role that fuel prices play. Until recently, gas prices have remained relatively flat, but Canadians have been hit with increases that are expected to continue on a steady trajectory throughout 2018.

Luxury Car Segments

| Honda Fit | | % Change |
|----------------------|------------|----------|
| 2017 13.4% | 2016 12.8% | 4% |
| Hyundai Ac | cent | |
| 2017 12.1% | 2016 10.2% | 19% |
| Ford Fiesta | | |
| 2017 9.7% | 2016 11.2% | -13% |
| Toyota Yari s | 5 | |
| 2017 7.9% | 2016 7.1% | 12% |



| Honda Acco | ord | % Change |
|------------------------|------------|-------------|
| 2017 21.4% | 2016 17.3% | 24% |
| 2 Toyota Cam | ry | |
| 2017 17.4% | 2016 11.2% | 56% |
| ဒု_ Ford Fusion | | |
| 2017 8.3% | 2016 10.5% | -21% |
| 4 Hyundai So | nata | |
| 2017 7.3% | 2016 6.4% | 15% |
| 5 Chevrolet N | lalibu | |

| 2017 7.3% | 2016 10.3% | -30 % |
|-----------|------------|--------------|
| | | |

| \frown | COMPACT |
|-------------------------|---------|
| $(\bigcirc \bigcirc)$ | CARS |

| 1 | Honda Civic | | | % Change |
|---|-------------|------|-------|----------|
| | 2017 18.0% | 2016 | 22.0% | -18% |

3%

- 2 Mazda Mazda3 2017 12.3% 2016 11.9%
- 3 Toyota Corolla 2017 7.9% 2016 6.9% 15%
- Chevrolet Cruze

 2017 7.9%
 2016 7.4%
 7%
- Hyundai Elantra

 2017 7.4%
 2016 7.4%
 0%

FULL-SIZE SEDANS

- Dodge Charger
 % Change

 2017 21.6%
 2016 22.7%
 -4%
- 2 Chrysler 300 2017 17.4% 2016 17.5% -1%
- Chevrolet Impala

 2017 14.2%
 2016 14.2%
 0%
- Ford Taurus

 2017 11.8%
 2016 10.8%
 9%
- Nissan Maxima

 2017 11.4%
 2016 10.4%
 9%

| | LUXURY SF CARS | ORTS |
|--|---|--------------------------------|
| 1 Chevrolet C | | % Change |
| 2017 34.0% | | 7% |
| | | 1 /0 |
| 2 Jaguar F-Typ | | |
| 2017 9.5% | 2016 7.5% | 26% |
| ှ Porsche Box | ster | |
| 2017 9.3% | | -12% |
| <u>م</u> BMW M4 | | |
| 4 <u>2017</u> 7.8% | 2016 9.6% | -19% |
| 2017 7.8% | 2016 9.6% | -19% |
| 5 Porsche Cay | vman | |
| 2017 6.4% | 2016 7.9% | -19% |
| | | |
| | MIDSIZE LU SEDANS | |
| Mercedes-B | SEDANS | JXURY % Change |
| | SEDANS | |
| | SEDANS Senz C-Class 2016 19.3% | % Change |
| 2017 14.6% | SEDANS Senz C-Class 2016 19.3% | % Change |
| 2017 14.6% | SEDANS Senz C-Class 2016 19.3% | % Change -24% |
| 2017 14.6% 2 BMW 5-Seri 2017 12.3% | SEDANS Senz C-Class 2016 19.3% Ses 2016 9.6% | % Change -24% |
| 2017 14.6% 2 BMW 5-Seri 2017 12.3% 3 Mercedes-B | SEDANS Senz C-Class 2016 19.3% Ses 2016 9.6% | % Change -24% 28% |
| 2017 14.6% 2 BMW 5-Seri 2017 12.3% 3 Mercedes-B | SEDANS Senz C-Class 2016 19.3% Ses 2016 9.6% Senz E-Class | % Change -24% |
| 2017 14.6% 2 BMW 5-Seri 2017 12.3% 3 Mercedes-B 2017 12.0% | SEDANS Senz C-Class 2016 19.3% Senz 2016 2016 9.6% Senz E-Class 2016 2016 10.5% | % Change -24% 28% |
| 2017 14.6% 2 BMW 5-Seri 2017 12.3% 3 Mercedes-B 2017 12.0% 4 Cadillac CTS | SEDANS Senz C-Class 2016 19.3% Senz 2016 2016 9.6% Senz E-Class 2016 2016 10.5% | % Change -24% 28% 14% |
| 2017 14.6% 2 BMW 5-Seri 2017 12.3% 3 Mercedes-B 2017 12.0% | SEDANS Senz C-Class 2016 19.3% Senz 2016 2016 9.6% Senz E-Class 2016 2016 10.5% | % Change -24% 28% |
| 2017 14.6% 2 BMW 5-Seri 2017 12.3% 3 Mercedes-B 2017 12.0% 4 Cadillac CTS | SEDANS Senz C-Class 2016 19.3% Senz 2016 2016 9.6% Senz E-Class 2016 2016 10.5% | % Change -24% 28% 14% |

2017 7.8% 2016 7.4% **5%**

Source: Jumpstart Internal Analytics, January 2016 - December 2017

Source: Jumpstart Internal Analytics, January 2016 – December 2017

| | ENTRY LUXU SEDANS | RY |
|---|---|--------------------------|
| BMW 3-Serie | es | % Change |
| 2017 12.1% | 2016 16.2% | -26% |
| 🤈 Audi A4 | | |
| 2017 8.7% | 2016 11.0% | -21% |
| ှ Acura TLX | | |
| 2017 7.7% | 2016 5.5% | 40% |
| ⊥ Alfa Romeo C | Giulia | |
| 2017 6.7% | 2016 3.5% | 94% |
| 5 Volvo S60 | | |
| 2017 6.6% | 2016 6.5% | 1% |
| | | |
| | FULL-SIZE LU SEDANS | JXURY |
| Tesla Model S | SEDANS | JXURY % Change |
| | SEDANS | |
| Tesla Model 9 2017 19.7% | SEDANS 2016 14.3% | % Change |
| Tesla Model 9 2017 19.7% | SEDANS 2016 14.3% enz S-Class | % Change |
| Tesla Model S 2017 19.7% 2 Mercedes-Be 2017 11.9% | SEDANS 2016 14.3% enz S-Class 2016 11.0% | % Change 38% |
| Tesla Model 9 2017 19.7% 2 | SEDANS 2016 14.3% enz S-Class 2016 11.0% | % Change 38% |
| Tesla Model 9 2017 19.7% 2 Mercedes-Be 2017 11.9% 3 BMW 7-Serie 2017 9.2% | SEDANS 2016 14.3% enz S-Class 2016 11.0% es 2016 12.3% | % Change 38% 8% |
| Tesla Model S 2017 19.7% 2 Mercedes-Be 2017 11.9% 3 BMW 7-Serie 2017 9.2% | SEDANS 2016 14.3% enz S-Class 2016 11.0% es 2016 2016 12.3% amera | % Change 38% 8% |

5%

2017 8.1%



BY THE NUMBERS

TOP 5 SUVS AND CUVS

SUV/CUV sales led the market once again in
2017 and accounted for more than 40% of all
light vehicles sold in Canada. Although share
was relatively flat from 2016, the two categories
that drive the majority of volume are non-luxury
midsize and compact SUVs/CUVs. The segments
that saw the most significant sales growthhowever, were the midsize luxury (+38%) and
the subcompact (+24%) segments. For 2018, we
anticipate SUV and crossover sales and shopper
interest to remain strong, but we anticipate some
hesitation from consumers as gas prices continue
to rise throughout the year.

Non-Luxury SUV/CUV Segments

Despite representing just 2% share of shopper interest large SUVs increased 27% from 2016. Most of this growth (in a relatively small competitive set of 6) is attributed to the top two vehicles, Ford Expedition (+21%) and Chevrolet Tahoe (+6%). Expedition overhaul for 2018 has been highly anticipated, and the increases in shopper interest in Canada and the U.S. are proving that this redesign is grabbing the attention of SUV shoppers.

Among the smallest SUV/CUV segment (subcompacts newcomers Toyota C-HR and Kia Niro Hybrid made giant strides during their launch years, while compastandards, Honda CR-V and Chevrolet Equinox gain notable share in a highly competitive segment (+219 and +36%, respectively). CR-V bumped Mazda CX-9 from the top spot, while CX-5 declined 5% in 2017.

Luxury SUV/CUV Segments

| est, his ion on's d e | Two luxury segments saw growth in shopper interest in 2017, large luxury SUVs and midsize luxury SUVs/CUVs (+7% and +4%, respectively). Although the compact segment saw a decline of 7% overall, there were some shakeups in the category. BMW X1 fell from the top spot with nearly 22% share to rank third with 16% share. Lexus NX leaped ahead to claim the top rank and represents nearly 18% of shopper interest (+41% growth from 2016). |
|---|--|
| ets), le pact ined 21% K-5 7. | In the midsize segment, Volvo XC60 increased share of shopper interest by 82%, bringing it to rank fifth and represent nearly 8%. All competitors in the top five of this competitive category saw growth from 2016, and despite ranking ninth, Infiniti QX50 had a strong year with 27% growth. And finally, in the large luxury SUV segment three of the top five competitors saw double- digit growth: Infiniti QX80 (+19%), Cadillac Escalade (+24%), and Lincoln Navigator (+16%). This segment could continue to thrive in 2018 as it has for the past two years. |

| | SUBCOMP SUVS/CUV | |
|--------------|---------------------|---------------|
| Mazda CX-3 | 1 | % Change |
| 2017 18.0% | 2016 23.1% | -22% |
| Honda HR-\ | / | |
| 2017 14.9% | 2016 17.1% | -13% |
| Toyota C-HR | 2 | |
| 2017 12.4% | 2016 4.3% | 1 87 % |
| Jeep Renega | ade | |
| 2017 10.2% | 2016 15.0% | -32% |
| Kia Niro Hyl | orid | |
| 2017 9.8% | 2016 1.4% | 600% |

| | MIDSIZE SUVS/CUVS |
|-----|----------------------|
| 0 0 | |

| Jeep Grand | Cherokee | % Change |
|-------------|-----------|-------------|
| 2017 8.3% | 2016 8.0% | 3% |
| Toyota High | lander | |
| 2017 6.4% | 2016 7.1% | -9 % |
| Mazda CX-9 |) | |
| 2017 6.3% | 2016 6.1% | 3% |
| Dodge Dura | ango | |
| 2017 6.2% | 2016 6.6% | -6 % |
| Honda Pilot | : | |

| 2017 6.2% | 2016 7.1% | -14% |
|-----------|-----------|------|
| | | |

| COMPACT |
|-----------|
| SUVS/CUVS |

| Honda CR-V | | | % Change |
|------------|------------|-----------|----------|
| | 2017 11.9% | 2016 9.9% | 21% |

-5%

- 2 Mazda CX-5 2017 10.2% 2016 10.7%
- Jeep Wrangler

 2017 8.8%
 2016 8.5%
 4%
- Ford Escape

 2017 7.3%
 2016 8.4%
 -12%
- Chevrolet Equinox

 2017 6.4%
 2016 4.7%
 36%



- Ford Expedition
 % Change

 2017 22.8%
 2016 18.8%
 21%
- 2 Chevrolet Tahoe 2017 16.5% 2016 15.6% 6%
- 3 Nissan Armada
 2017 14.2% 2016 16.3% -13%
- Chevrolet Suburban

 2017 13.7%
 2016 15.5%
 -12%
- Toyota Sequoia

 2017 12.0%
 2016 11.6%
 4%

| | COMPACT LUXURY SU | vs/cuvs |
|----------------------------|------------------------|----------|
| Lexus NX | | % Change |
| 2017 17.6% | 2016 12.5% | 41% |
| <pre> Acura RDX </pre> | | |
| 2017 16.4% | 2016 14.6% | 13% |
| З вмw х1 | | |
| 2017 16.3% | 2016 21.5% | -24% |
| 4 Mercedes-B | enz GLA-Class | |
| 2017 11.9% | 2016 10.8% | 10% |
| 5 Audi Q3 | | |
| 2017 9.1% | 2016 10.2% | -11% |
| | FULL-SIZE LUXURY SU | vs/cuvs |
| Acura MDX | | % Change |
| 2017 13.4% | 2016 14.4% | -7% |
| ၇ Audi Q7 | | |
| 2017 10.6% | 2016 11.6% | -9% |

| ဒ္ Volvo XC90 | | | |
|---------------|------|-------|------|
| 2017 8.9% | 2016 | 10.5% | -16% |
| | | | |

-17%

4 BMW X5 2017 8.5% 2016 10.3%

| 月 Porsche Cayenne | | |
|-------------------|-----------|-----|
| 2017 7.6% | 2016 6 7% | 12% |

Source: Jumpstart Internal Analytics, January 2016 – December 2017

Source: Jumpstart Internal Analytics, January 2016 – December 2017

| | MIDSIZE LUXURY SL | JVS/CUVS |
|---------------|----------------------|----------|
| Audi Q5 | | % Change |
| 2017 13.3% | 2016 12.4% | 7% |
| 2 BMW X3 | | |
| 2017 11.1% | 2016 9.8% | 14% |
| ႕ Lexus RX | | |
| 2017 9.9% | 2016 9.5% | 4% |
| 4 Jaguar F-Pa | ce | |
| 2017 8.1% | 2016 7.4% | 9% |
| 5 Volvo XC60 | | |

2016 4.3%

82%



2017 7.7%

| 1 | Land Rover | Range Rover | % Change |
|---|--------------|--------------|----------|
| | 2017 13.9% | 2016 16.2% | -14% |
| 2 | Infiniti QX8 | 0 | |
| | 2017 13.2% | 2016 11.1% | 19% |
| Ŋ | Cadillac Esc | alade | |
| | 2017 12.1% | 2016 9.7% | 24% |
| 4 | Mercedes-B | enz GL-Class | |
| | 2017 11.0% | 2016 13.3% | -17% |
| 5 | Lincoln Nav | igator | |
| | 2017 10.5% | 2016 9.1% | 16% |



BY THE NUMBERS

TOP 5 TRUCKS AND VANS

Trucks

Trucks accounted for 21% of light vehicle sales in Canada, up nearly 11% from 2016. Among shopper interest however, trucks account for less than 10% share, and saw a slight decline of 2% compared to last year. The full-size truck segment ranks fourth in shopper interest overall and saw 5% growth in 2017, coming mainly from the number one truck, Ford F-150. While this long-standing dominance is not likely to fall, there will be greater competition in 2018 from RAM 1500 and Chevrolet Silverado. Both have launches and redesigns that are already spurring shopper attention and may capture some share back from F-150 in the coming year.

In the small/midsize truck category, the majority of growth came from the number one and number five trucks, Chevrolet Colorado and Nissan Frontier (+15% and +23%, respectively). After a successful launch of a redesign in 2016, Honda Ridgeline fell 26%, but still captured 20% share of shopper interest in the segment. For 2018, there is a lot of anticipation building for the re-entry of Ford's Ranger truck, which is likely to shift interest to the category overall.

Source: Jumpstart Internal Analytics, January 2016 - December 2017 Sales data from WardsAuto, January 2016 – December 2017



Vans

Vans captured 6% share of overall sales in 2017 after reaching 7% in 2016. This brings van sales volume back to similar levels of 2015. Minivans drive the majority of van sales but saw slight declines year-over-year. Slight increases were seen among the large van category, which includes a mix of both passenger and cargo options.

From the perspective of shopper interest, the minivan segment is seeing some significant growth for Chrysler's Pacifica Hybrid, and all of the Top 5 competitors saw double-digit increases in 2017. Aside from Pacifica as a new entry however, the Top 5 remained in a similar rank order. Meanwhile, RAM's ProMaster has gained share in both its City and large Cargo options, gaining 16% among small vans and 27% among large van shoppers. In 2017 Chevrolet Express also gained 38% share of the large van category and moved up one spot in the rankings.

| | MIDSIZE PICKUP TR | UCKS |
|--------------|----------------------|--------------|
| Chevrolet C | olorado | % Change |
| 2017 23.8% | 2016 20.7% | 15% |
| Toyota Tacoi | ma | |
| 2017 23.3% | 2016 23.9% | -3% |
| Honda Ridg | eline | |
| 2017 20.4% | 2016 27.6% | -26 % |
| GMC Canyo | n | |
| 2017 14.4% | 2016 14.8% | -3% |
| Nissan Fron | tier | |
| 2017 13.9% | 2016 11.3% | 23% |

| 3/4 & 1-TON PICKUP TRUCKS |
|------------------------------|
| |

| Ford F-250 | Super Duty | % Change |
|------------|------------|----------|
| 2017 18.1% | 2016 21.4% | -15% |

7 Chevrolet Silverado 2500HD

2017 14.2% 2016 13.9% **1%**

3 GMC Sierra 2500HD

2017 13.0% 2016 13.2% -1%

∆ RAM 2500

2017 12.5% 2016 15.9% -22%

5 Ford F-350 Super Duty

2017 12.1% 2016 9.4% **28%**

Source: Jumpstart Internal Analytics, January 2016 – December 2017

| f | | FULL-SIZE |
|-----|-----|----------------------|
| - C | —O, | PICKUP TRUCKS |

| Ford F-150 | | % Change |
|------------|------------|----------|
| 2017 36.2% | 2016 31.4% | 15% |

- 2 **RAM 1500**
- **2017 16.5%** 2016 20.9% -21%
- Chevrolet Silverado 1500

 2017 15.4%
 2016 15.5%
 0%
- GMC Sierra 1500

 2017 12.6%
 2016 11.9%
 5%
- Toyota Tundra

 2017 8.3%
 2016 7.8%
 7%

SMALL VANS

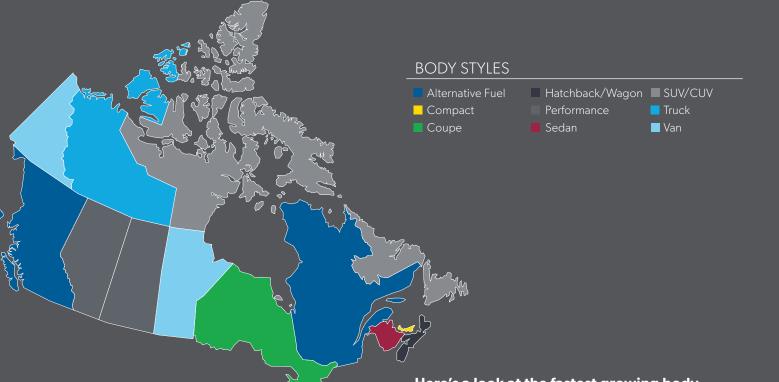
| | Ŭ | Ŭ | | |
|-------------|--|---|---|-------------------------------------|
| 1 | Ford Tra | ansit | Connect | % Change |
| | 2017 34 | .9% | 2016 32.0% | 9% |
| ~ | | D. | | |
| -2 | Merced | les-Be | enz Metris | |
| | 2017 28 | .0% | 2016 29.8% | - 6% |
| 3 | RAM Pr | oMas | ter City | |
| | 2017 14 | .1% | 2016 12.2% | 16% |
| 4 | Nissan | NV20 | 0 Compac | t Cargo |
| | 2017 13. | .2% | 2016 11.0% | 20% |
| 5 | Chevro | let Ci [.] | ty Express | |
| 0 | 2017 9.0 | 0% | 2016 8.9% | 1% |
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| Z | 2017 24 Merced 2017 16 RAM Pr | .7% les-Be .7% oMas | 2016 22.9% Enz Sprinte 2016 24.8% | % Change 8% er -32% |
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| 3 | 2017 24 Merced 2017 16 RAM Pr 2017 13 Chevro 2017 12 Nissan | .7% les-Be .7% oMas .3% let Ex .4% NV Pa | 2016 22.9% enz Sprinte 2016 24.8% eter 2016 10.4% | % Change 8% er -32% 27% |

Source: Jumpstart Internal Analytics, January 2016 – December 2017

| L | | MINIVANS | |
|---|--------------|--------------|----------|
| 1 | Honda Odys | sey | % Change |
| | 2017 25.3% | 2016 20.5% | 24% |
| 2 | Dodge Gran | d Caravan | |
| ~ | 2017 20.4% | 2016 17.5% | 17% |
| კ | Toyota Sienn | ia | |
| | 2017 20.1% | 2016 15.4% | 30% |
| 4 | Chrysler Pac | ifica Hybrid | |
| | 2017 9.4% | 2016 0.1% | 12,100% |
| 5 | Kia Sedona | | |
| | 2017 8.1% | 2016 7.3% | 11% |

TAKING THE LEAD BODY STYLE INTEREST, BY PROVINCE/TERRITORY

MAKING A MOVE FUEL TYPE PREFERENCES, BY PROVINCE/TERRITORY



Taking The Lead: Body Style Shopper Interest, **By Province/Territory**

The Canadian market is very diverse when it comes to body style preferences. In comparing 2017 and 2016, we find that the #1 body style changed in five of the 13 provinces/ territories. Vans, alternative fuel, and coupes—three disparate body styles—hold the strongest consumer affinity, scoring highest in Yukon, British Columbia, and Ontario, respectively.

Given that much of the country sees its share of extreme weather conditions, and that it's also home to some of the most remote regions in the world, it's not much of a surprise that SUVs and crossovers continue to be popular across the entire market. However, hatchbacks and wagons are seeing strong growth as well. As U.S. News Best Cars recently pointed out, "carmakers are offering wagons that ride higher and have all-wheel drive." With the comfort and compact size of a sedan and the all-terrain capabilities of SUVs and crossovers—this really is a segment that gives consumers the best of both worlds.

Here's a look at the fastest growing body styles in each province and territory

| TOP BODY STYLE | % CHANGE |
|------------------|---|
| Van | 11% |
| SUV/CUV | 9% |
| Performance | 8% |
| Hatchback/Wagon | 3% |
| Van | 12% |
| Alternative Fuel | 15% |
| SUV/CUV | 11% |
| Compact | 21% |
| Performance | 10% |
| Performance | 11% |
| Hatchback/Wagon | 6% |
| Hatchback/Wagon | 7% |
| Sport | 8% |
| | Van SUV/CUV Performance Hatchback/Wagon Van Alternative Fuel SUV/CUV Compact Performance Performance Hatchback/Wagon Hatchback/Wagon |

Highest Scores

Alternative fuel is the top-ranking preference in three of Canada's largest markets. Electric is the #1 ranking alternative fuel type in Quebec, which has arguably become the center of the Canadian electric car market, plug-in hybrids rank #1 in Ontario, and electric and hydrogen rank first in British Columbia.

Canada's Progressive Mindset

Thanks to generous incentives, hefty sales rebates, legislation efforts to increase Canada's zero-emission vehicle adoptions, and the country's push toward hydrogen fuel (Ontario is getting Canada's first public hydrogen fueling station and the Quebec government recently purchased the country's first fleet of hydrogen fuel cell vehicles), Canada continues to strengthen its reputation as a leader in alternative fuel technology advancements.

score that takes into account the mean and standard deviation of traffic to Jumpstart sites, these maps display shopper interest in vehicle body styles and fuel types across all

FUEL TYPES Hvbrid Plug-In Hybrid Gasoline

Here's a look at the fastest growing fuel types in each province and territory

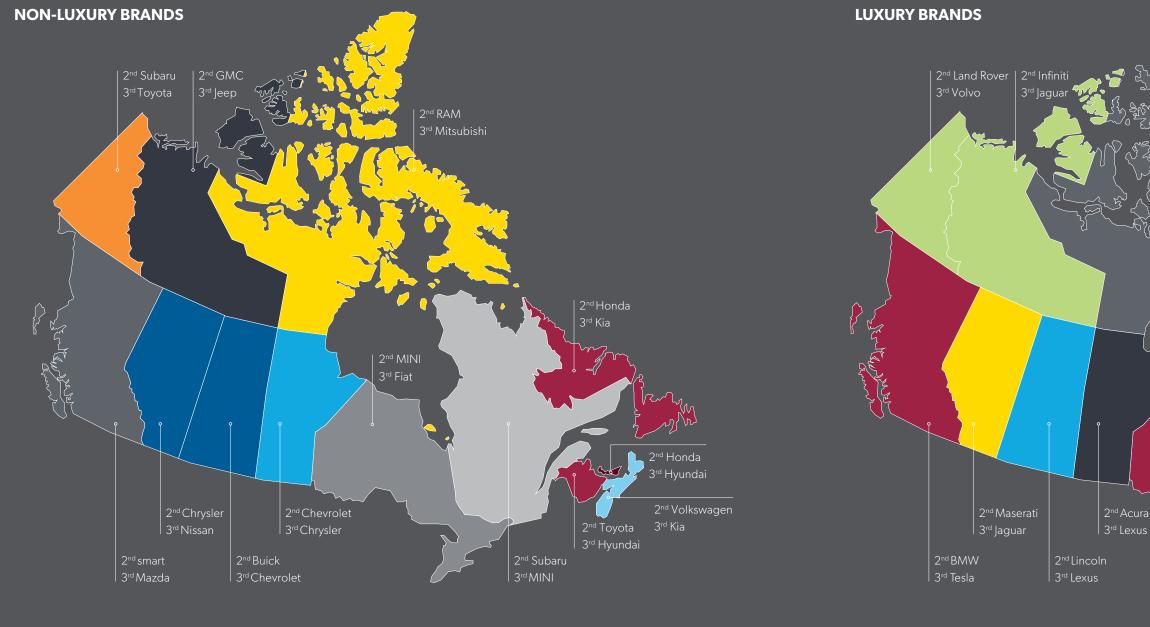
| PROVINCE | TOP FUEL TYPE | % CHANGE |
|------------------------------|----------------|----------|
| Alberta | Diesel | 7% |
| British Columbia | Gasoline | 2% |
| Manitoba | Diesel | 12% |
| New Brunswick | Hydrogen | 12% |
| Newfoundland and Labrador | Diesel | 6% |
| Northwest Territories | Hydrogen | 33% |
| Nova Scotia | Hydrogen | 19% |
| Nunavut | Diesel | 15% |
| Ontario | Hydrogen | 8% |
| Prince Edward Island | Electric | 13% |
| Quebec | Gasoline | 7% |
| Saskatchewan | Diesel | 33% |
| Yukon Territory | Plug-In Hybrid | 21% |

BY THE NUMBERS A LOOK AT LUXURY AND NON-LUXURY BRAND PREFERENCES, BY PROVINCE / TERRITORY

While personal style, budget, and family necessities play a huge part in a consumer's purchase decisions, there are many other regional and environmental factors at play. People living in urban areas, which encompasses 70% of Canada's

population, prefer smaller vehicles that help ease the pain of city parking. People living in especially mountainous regions opt for larger vehicles that can better handle rugged terrain and extreme weather conditions. Also, in the provinces

that are within 100 miles of the U.S. border, we see greater preference for U.S. brands. Factors such as household income also influence buying decisions. For example, we found that shoppers in Alberta, which ranks in the top four



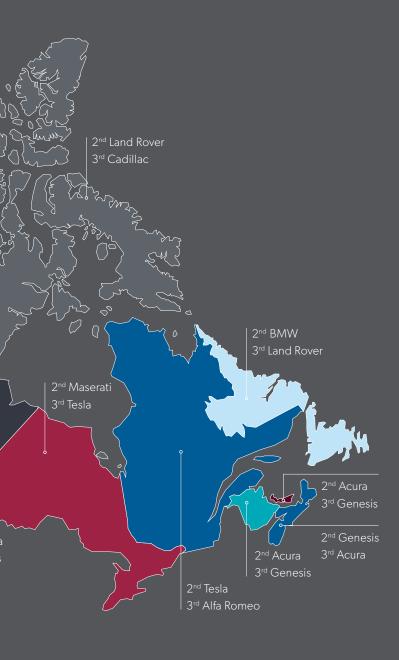
BY PROVINCE/TERRITORY

| Buick | Dodge | Ford | 📕 Jeep | Nissan | Volkswagen |
|----------|-------|-----------|------------|--------|------------|
| Chrysler | Fiat | 📕 Hyundai | Mitsubishi | Toyota | |

BY PROVINCE/TERRITORY



in terms of median income, gravitate more toward luxury performance SUVs and CUVs; a trend that may indicate that these shoppers are willing to spend their extra money on performance vehicles that really satisfy their love of driving.





CASE STUDIES

JUMPSTART'S 2018 U.S. SHOPPER SURVEY

As automotive publishers, we stay laser-focused on analyzing the overarching trends that shape the industry, and understanding the ever-changing ways people shop for vehicles online. In our continued effort to better connect with our audience, we surveyed 1,143 U.S. auto shoppers across our portfolio of 13 automotive websites. By asking

THE AUDIENCE

Jumpstart's audience is comprised of shoppers who are just months away from purchasing a car as well as enthusiast auto experts who are constantly influencing



Are Planning To Buy Or Lease In The Next 6 Months

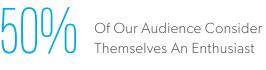
Plan To Buy Or Lease In The Next 30 Days

Of Our Total Audience Have Purchased At Least One Vehicle In The Last 5 Years

a range of guestions, including how long it takes them to make a decision, whether they consider themselves an enthusiast, how they feel about the shopping process (44% find it a "painful task"), and more, we gain a deeper understanding into the motivations and perspectives that are driving today's auto shoppers into the seat of their next car.

current—and future—auto buying decisions of everyone around them.

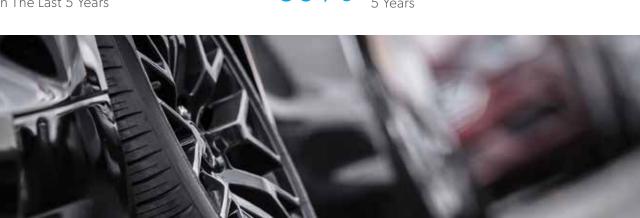






Were Asked Their Opinion About A Car By 2 Or More People

Of Enthusiasts Have Purchased At Least One Vehicle In The Last 5 Years



THE PURCHASE

When it comes to the path to purchase, we know that there are factors driving shoppers' decisions, and particular considerations that point them in

LOYALTY

920/0 Are Willing To Consider A Different Brand From What They Currently Own

Are Set On Buying The Same Brand

350/0 Indicate That They Will Definitely Buy A Different Brand

Millennials are 41% less likely to "definitely" buy the same brand (vs. the total in-market audience) and are 57% more likely than the average in-market shopper to buy a truck for their next purchase.

) MUST-ปี **HAVES**

Fuel Efficiency

Lower Monthly Payment



Finding A Good Deal (e.g., Incentives)

Luxury shoppers are 20% more likely to list "safety technology" as a must-have than non-luxury shoppers.

Women are 31% more likely than men to list "lower price/ lower monthly payment" as a must-have.

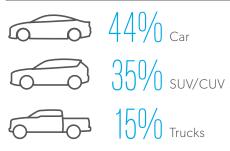
MOST IMPORTANT SHOPPING TOOLS

| RANK | NEW SHOPPER | USED SHOPPER | CPO SHOPPER |
|------|------------------------|-----------------|------------------------|
| #1 | Search Local Inventory | Vehicle History | Vehicle History |
| #2 | Expert Car Reviews | Used Car Values | Search Local Inventory |
| #3 | Detailed Car Specs | Finance Options | Used Car Values |

Source: Jumpstart Automotive Media 2018 Automotive Shopper Survey, February 2018

one direction or another. We aso know this varies across demographics.

BODY STYLES



Luxury shoppers are 49% more likely to purchase an SUV as their next vehicle

Used shoppers are researching cars 50% more than SUVs.

CHALLENGES FOR ALL IN-MARKET SHOPPERS



450/0 Negotiating Finances

440/0 Finding The Best Fit

Luxury shoppers are 59% more likely to list "vehicle availability" as a top challenge (vs. the non-luxury shopper).

Women are 61% more likely to list "auto industry terminology" as a top challenge (vs. men).

JUMPSTART'S 2018 CANADIAN SHOPPER SURVEY

As automotive publishers, we stay laser-focused on analyzing the overarching trends that shape the industry, and understanding the ever-changing ways people shop for vehicles online. In our continued effort to better connect with our audience, we surveyed 802 Canadian auto shoppers across our portfolio of 15 automotive websites. By asking a

THE AUDIENCE

Jumpstart's Canadian audience is comprised of shoppers who are just months away from purchasing a car as well as the enthusiast auto experts who are



More Than Half Are Planning To Buy Or Lease In The Next 6 Months

310/0 Plan To Buy Or Lease In The Next 30 Days

Of Our Total Audience Have Purchased At Least One Vehicle In The Last 5 Years

range of questions, including how long it takes them to make a decision, whether they consider themselves an enthusiast, how they feel about the shopping process (48% find it a "painful task"), and more, we gain a deeper understanding into the motivations and perspectives that are driving today's auto shoppers into the seat of their next car.

constantly influencing current—and future—auto buying decisions of everyone around them.



360/0 Of Our Audience Consider Themselves An Enthusiast



Were Asked Their Opinion About A Car By 2 Or More People



Of Enthusiasts Have Purchased

At Least One Vehicle In The Last 5 Years



THE PURCHASE

When it comes to the path to purchase, we know that there are factors driving shoppers' decisions, and particular considerations that point them in

LOYALTY

Are Willing To Consider A Different Brand From What They Currently Own



Are Set On Buying The Same Brand

330// Indicate That They Will Definitely Buy A Different Brand

Millennials are 61% more likely to say they will "definitely" buy a different brand.

New shoppers are 24% less likely to buy the same brand than used car shoppers.

∩ MUST-**U HAVES**

Fuel Efficiency

Performance

□ □ □ Safety Technology

Luxury shoppers are 60% more likely to list "safety technology" as a must-have than non-luxury shoppers.

Women are 79% more likely than men to list "lower price/ lower monthly payment" as a must-have.

Millennials are 58% more likely to list "infotainment technology (e.g., Apple CarPlay) as a must-have (vs. all the respondents)

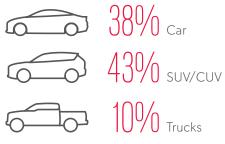
MOST IMPORTANT SHOPPING TOOLS

| rank | NEW SHOPPER | USED |
|------|---------------------------|-------|
| #1 | Expert Car Reviews | Used |
| #2 | Model Comparisons | Vehic |
| #3 | Trade-in Offers | Searc |

Source: Jumpstart Automotive Media 2018 Automotive Shopper Survey, February 2018

one direction or another. We also know this varies across demographics.

BODY STYLES



Enthusiasts are 113% more likely to buy a truck (vs. in-market shoppers).

Used shoppers are 98% more likely to buy a truck (vs. new shoppers).

CHALLENGES FOR ALL IN-MARKET SHOPPERS

67% Finding The Best Deal

460/0 Finding The Best Fit

Vehicle Availability

Luxury shoppers are 44% more likely to list "vehicle availability" as a top challenge (vs. non-luxury shoppers).

French speaking Canadian auto shoppers are 217% more likely to list "auto industry terminology" as a top challenge (vs. English speaking, used and CPO shoppers).

& CPO SHOPPER

Car Values

cle History

ch Local Inventory

UNDERSTANDING TODAY'S LUXURY AUTO OWNER

Over the years, we've watched as the luxury segment has grown. Across lumpstart, we've found that 34% of shoppers are researching luxury vehicles, up 4% from 2014. As the segment continues to evolve and increase in popularity, we wanted to better understand the luxury owner mindset.

Working with global research firm, lpsos Connect, we found that a majority of luxury auto owners fall into one of these two groups.

1/3 Of Luxury Owners Are Between The Ages Of 25 – 34 Years Old

When Looking At This Group:

72% have a household income of more than \$100K.

82% are purchasing a new vehicle to be used as their primary vehicle.

77% typically purchase or lease a new vehicle every three years or less.

Here's a look at their demographics and what's driving their purchase decisions.

HOUSEHOLD INCOME ĺпĺ

1/3 Of Luxury Owners Have A HHI Of Less Than \$100K

When Looking At This Group:

They are 37% more likely to associate "unique knowledge or taste" with luxury, which speaks to the need to express their individuality.

1 in 4 are single or living with a partner, and 1 in 5 are first-time luxury owners.

This group lives for the thrill or experience of driving and is 12% more likely to place a greater emphasis on vehicle performance.



THE PURCHASE CYCLE

Expect To Hold Onto Their Vehicle For Three Years Or Less

Are Buying Their Primary Vehicle New, Are buying them to Purchase **A Used Vehicle**

Of Mass Market Owners Are Considering A Luxury Vehicle For Next Purchase

DEFINING LUXURY AND PURCHASE MOTIVATIONS

Describes Luxury

() Than "Fits In"

Both current luxury owners and would-be luxury owners see "Quality" Is The One Word That Best the luxury vehicle as a badge of personal and professional success. However, emotions are influencing decisions more than anything. Both groups like the idea that they are part of Want A Car That "Stands Out" Rather an exclusive community of fellow luxury auto owners and are, above all else, purchasing luxury models because the vehicle Agree That The Vehicle A Person Drives makes them feel good. Marketers must remember to play up Says A Lot About Who They Are the quality and enjoyment that a luxury vehicle provides as these are the most important factors driving consumers into luxury brands today.



More Likely To Attend An buy Experiential Event

Came Away From An Experiential Event With A More Positive Perception Of The Brand



/4

Of Luxury Owners Use The Dealership For Service, Which Presents An Opportunity For OEMs To Continue **To Influence Brand Perception**

For full study and methodology, visit jumpstartautomotivemedia.com

THE BOTTOM LINE

Focus On Brand Experience And Innovation

Loyalty is strong among luxury auto shoppers. As luxury brands continue to use post-sale service as a way to differentiate themselves from the competition, a solid dealership visit becomes more important than ever. Creating unique, memorable brand experiences is a powerful way to build loyalty and trust. And for those loyal luxury shoppers staying within the same brand or family of brands, innovation becomes the key differentiator—so emphasizing innovation is paramount when speaking to this audience.

Connect With Mass Market Shoppers

Across Jumpstart, we see that 31% of visitors are crossshopping between luxury and non-luxury vehicles, which presents a huge opportunity for marketers. To better connect with this audience, brands and marketers should put additional focus on highlighting a vehicle's quality and addressing concerns about high maintenance costs.

Speak To The Individual

Methodology:

Research was conducted by Ipsos Connect for Jumpstart Automotive Media from December 2016 through May 2017.

PERSPECTIVES AND PREDICTIONS

NO END IN SIGHT WHY AMERICA'S LOVE AFFAIR WITH SUVS AND CUVS ISN'T GOING AWAY ANYTIME SOON

Like every other auto marketer and industry analyst out there, we've been watching in awe as SUVs and crossovers have become wildly popular. Over the past few years, it seems these vehicles have taken over the world...well, the roads at least. Just when we think we might be hearing signs it's about to slow down (e.g., recent *Bloomberg* and *Automotive News* articles suggesting station wagons or sport utility coupes may be the cureall for an impending "SUV fatigue"), research and sales trends tell us otherwise.

SUV and crossover sales are on an upswing, and demand is staying strong. When looking at global sales, the industry grew by only 3% in 2017, while the SUV/CUV segment saw 12% growth. And when looking at U.S. numbers, 2017 saw an overall auto market decline of 2%, while SUVs/CUVs enjoyed an 8% increase. What's more, IHS Markit reported in July 2017 that customer loyalty to SUVs and CUVs was at its "highest ever" with rates at nearly 70% (up from less than 53% in 2012). Tom Libby, manager of automotive loyalty solutions and industry analysis at IHS Markit told *CNBC*, "It is extremely rare to see a loyalty rate above 60%, let alone close to 70%, which is what we have with SUVs and crossovers right now."

Automakers have been responding by producing a dizzying range of sizes, features, and price points, which have, in turn, only fueled consumer appetite even more. Brands also continue to tweak production plans in response to the SUV/CUV frenzy. This January, at the 2018 Deutsche Bank Global Auto Industry Conference in Detroit, Ford announced that it would be "boosting" its SUV mix. And performance brands—nameplates like Maserati, Bentley, and Lamborghini that are known for making the world's finest luxury sports cars—are now getting into the SUV/CUV game. You know when you see Lamborghini making a sport utility vehicle, the trend is far from over.

"It is extremely rare to see a loyalty rate above 60%, let alone close to 70%, which is what we have with SUVs and crossovers right now."

So, what's the big deal? Yes, people are buying SUVs and CUVs for logical reasons: gas prices are low, technical advancements have made them more environmentally sound (read: no more stigma), and a wide range of options continue to make them more and more enticing for every auto shopper. But we think there might be another underlying factor at play.

2. IHS Market from "Love for SUVs and pickups surge to record height", CNBC, July 2017

2017 SUV/CUV SEGMENT SALES GROWTH¹

+120/0 GLOBAL SALES +80/0 U.S. SALES

2017 SUV/CUV CUSTOMER LOYALTY RATE²

≈700⁄0 "HIGHEST EVER"

NEWCOMERS IN THE SUV/CUV GAME



MASERATI BENTLEY LAMBORGHINI

DRIVING FACTORS



EMOTION EXPERIENCE FUNCTION



As marketers, we spend a great deal of time figuring out ways brands can stand out and make long-lasting connections with customers.

And auto shoppers are doing the same. They are spending more time finding the brand that best represents their values, state of mind, and passions. They're also thinking more about how they spend their time. And let's face it, we spend a lot of time in our cars. Yes, it might be commuting and running errands, but our cars have always served much more than just a utility purpose. Now more than ever, they represent freedom and one of the last places where we can find true peace of mind. It's the one place we have (almost) complete control over our environment. So, doesn't it make sense that we would naturally choose to spend that time in a vehicle that is roomier and more comfortable, feels safer, and can accommodate any kind of hauling situation—whether it's for functionality or just plain ol' fun? And this is exactly the sweet spot that SUVs and CUVs hit. These vehicles appeal to consumers' functional and emotional needs, and enhance the driving experience.

In our minds, the reason America is so in love with SUVs and CUVs may be quite simple: it's just a more rewarding space in which to spend our time.

NEW RULES HOW INFLUENCERS AND ENTHUSIASTS ARE FUELING THE FUTURE OF MARKETING

Brand advocacy is nothing new. Companies have always worked hard to keep customers happy because they know the value of loyal advocates who share their personal brand experiences. While we still see plenty of brands employing the more traditional, celebrity endorsement methods (think: Matthew McConaughey and Lincoln), influencers—especially on social media—are really changing the marketing game.

Advocates or, if you prefer, ambassadors, enthusiasts or evangelists, are the people who test or buy our products and services, and love them enough to tell everyone. They are the celebrities and spokespersons that increase our brand awareness and drive sales. And more than ever, today they are the everyday consumersthe people who have the most intimate relationship with a brand. They come in many forms, but brand advocates all have something in common: they share their personal experiences and influence decisions. Constantly.

In our digital world, content creators, whether they're bloggers or social media influencers, are powerful components in any successful digital marketing strategy. According to a 2017 report from Celebrity Intelligence, digital influencers surpassed celebrities as the most popular choice for brand endorsements in 2017. What's more, 61% of respondents said they had worked with digital influencers in the past 12 months and almost 50% believe that digital influencers will be best suited for their future endorsement opportunities. Also, according to a 2017 eMarketer report citing November 2016 research from marketing solutions provider, Linguia, 48% of US marketers polled planned to increase their budget for influencer marketing in 2017. eMarketer also points out that influencer marketing spend, which used to fall under public relations, is now funded by content marketing budgets with some companies.

61% of respondents said they had worked with digital influencers in the past 12 months

The explosion of social media influencers has made it abundantly clear that these folks cannot—and should not-be ignored. Perhaps one of the greatest examples of this is the #vanlife movement we've seen play out on Instagram over the past few years. People, for better or for worse, take up permanent residence in a van (popular choices include vintage VW camper vans, Ford Transits, and Mercedes-Benz Sprinters), they document their carefree lifestyles through Instagram, rack up thousands of followers, and partner with brands to make money through sponsored posts. Some automakers have taken this strategy a step further by incorporating innovative methods of delivery, and leveraging social media's most influential pets. In 2016, Mercedes-Benz partnered with Loki, a Siberian husky, Malamute, Arctic Wolf mix with more than 1 million Instagram followers, to launch a 360-degree VR ad campaign.

"Undoubtedly, word-ofmouth recommendations from people they know and trust are the best way to promote your products to consumers."

The spot featured Loki and his owner, Kelly Lund, as they explored a snowy Colorado landscape with a 2017 GLS. As Mark Aikman, general manager of marketing services at Mercedes-Benz USA told Fortune magazine in 2016, "It's not a hard sell on the GLS, it's about the experience of the story."

As powerful as social media influencers are, research tells us that customers still place great value on wordof-mouth recommendations. In 2015, Craig Johnson, managing director of marketing effectiveness and reach portfolio at Nielsen said, "Undoubtedly, word-of-mouth recommendations from people they know and trust are the best way to promote your products to consumers."

When it comes to purchasing a vehicle, a big decision that requires a lot of research, we've found that consumers feel recommendations from friends and family—especially from auto experts and enthusiasts—are very important to their decision-making process. Our partners at Hearst conducted a survey among Car and Driver's enthusiast followers in December 2017, and found that:

92%



their passion as an enthusiast through talking about it, sharing, or following on social media.

92% of those surveyed expressed

An average mean of 7.7 people asked enthusiasts for advice in the past 12 months, and an average mean of 22.3 people asked in the last 3 years.



The most common people asking enthusiasts for advice are: Family (87%), Friends and neighbors (78%), Coworkers (50%); People on social media were only 7%.

Additionally, Jumpstart's most recent shopper survey found that 35% of consumers state they will probably buy a different brand for their next purchase, and 84% are considering two or more brands. This doesn't necessarily mean there was dissatisfaction with their current car or the brand; consumers often want change, and in a market that is saturated with so many good options, keeping customers in a brand family is becoming an even greater challenge. Auto manufacturers may in fact be fighting a losing battle, but those satisfied customers (even if not repeat buyers), can still become advocates.

The value is hard to quantify, but automotive marketers arguably need advocates, enthusiasts, and influencers more than most product categories. And at the end of the day, the concept isn't new, but the face and the medium are what's changing the game.

LOOKING AHEAD JUMPSTART'S PREDICTIONS ON WHAT'S IN STORE FOR 2018

More Brands Will Start Offering Subscription Programs

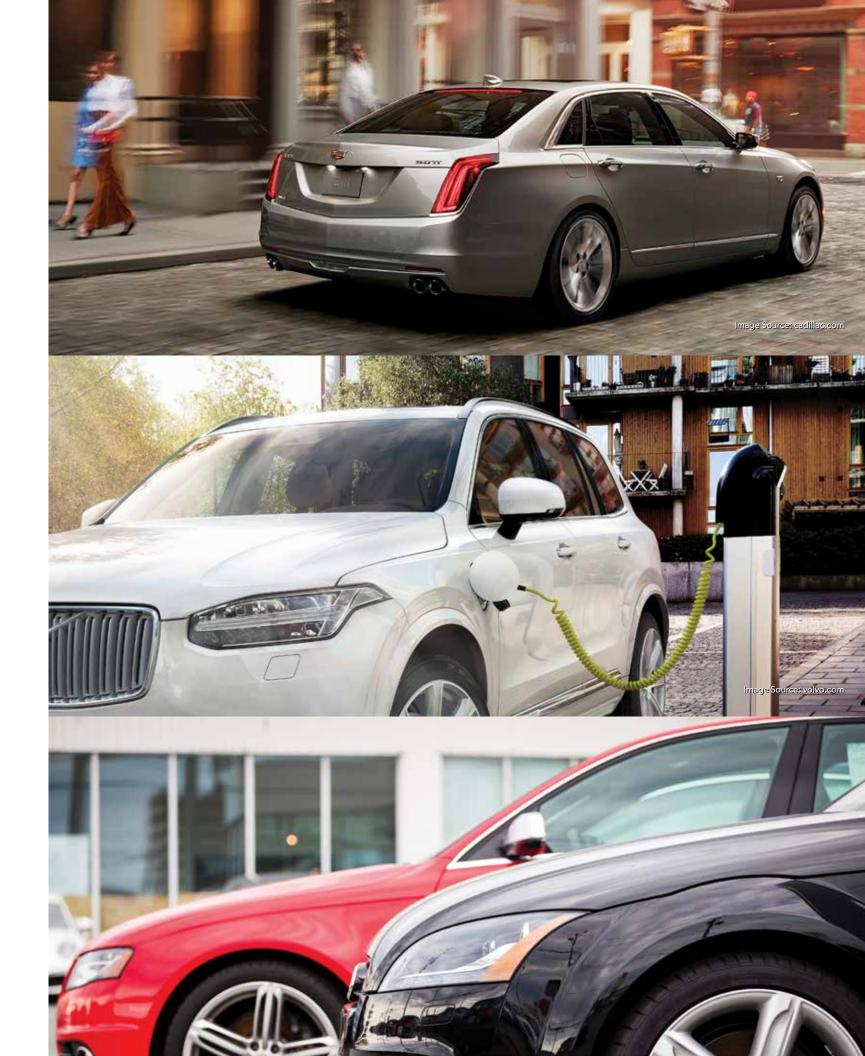
The success of subscription media services like Netflix and smartphones (think, iPhone upgrades) is undeniable. Today's always-on consumer is increasingly looking for convenience and flexibility in their products and services, and this is exactly what subscriptions promise. So, it makes sense that automakers are jumping into the game. Several brands, including Ford, Lexus, Volvo, Hyundai, and Cadillac now offer subscription options. While each brands' program works differently, they all basically allow customers to subscribe on a shorterterm basis—with service and insurance included (unlike leasing, where consumers pay for long-term contracts, then pay for insurance and maintenance separately). This strategy allows brands to more easily get products and services into consumers' hands, sidestepping long-term commitment challenges. But it also presents a potential opportunity to build stronger relationships. For example, Book by Cadillac, which charges \$1,500 a month and lets people cancel any time, gives its customers the option to trade out their vehicle up to 18 times a year-that's 18 opportunities to communicate with one customer and entice them with new products. We expect to see more brands responding to today's anytime, anything, anywhere mindset with subscription programs.

Automakers Will Continue To Expand Electric Lineups

U.S. consumers have been hesitant about investing in electric vehicles; skepticism that stems primarily from high upfront costs and general anxiety around range limitations. Nevertheless, auto shoppers are interested. According to 2017 Jumpstart analytics, some of the fastest growth in interest in electric vehicles is happening on the East Coast; notable because interest has been historically centered in California. EV news has definitely been making headlines too. Despite production delays, more than 400 thousand people have put down a deposit for the new Tesla Model 3, and 2018 marks the first year GM's Chevrolet Bolt EV will be available nationwide. In addition, most major automakers have plans for electric, and some even for completely electrifying lineups (e.g., Volvo). While consumer interest is up, and brands are exploring more options, there's no arguing that the infrastructure does not yet exist on a broad scale, and gasoline-powered vehicles are still the main driver of sales. We expect to see consumer interest continue to rise, but the translation of that into sales will be slower in the immediate future.

Consumer Interest In CPO Will Gain Speed

Between rising interest rates, looming fears of another subprime loan bubble, new-vehicle sales leveling off, and, what Automotive News called a "glut of off-lease vehicles returning to the market," Certified Pre-Owned (CPO) vehicles are becoming an attractive option for consumers. In a recent Jumpstart study, we gained some insight into why CPO is appealing to consumers. Participants talked about the peace of mind that comes with buying a CPO vehicle (warranty, inspection), and that it is, in fact, one of the top reasons they may change their mind from buying new to buying used. In a recent presentation titled, "CPO's Most Important Days Lie Ahead," Head of Consulting and Analytics at J.D. Power, Tyson Jominy, talked about how off-lease vehicles continue to "enhance the used supply." The market has been steadily increasing since 2013, with significantly greater increases of 33% in 2016 and another 9% in 2017 (it's forecasted to grow another 11% in 2018). And last year marked the seventh straight year of record growth in CPO sales, reaching an estimated 3 million units sold in the U.S. With additional marketing investment, more vehicles coming off lease, and a softening new vehicle market, we expect CPO will continue to gain speed in 2018.



SHIFTING GEARS

As consumers get closer to having the ability to complete the entire auto purchase online, face-to-face interactions will (naturally) become less necessary. Dealerships will likely evolve into more service-based businesses focused on delivering best-in-class consumer experiences. Rather than being the place where deals are closed, tomorrow's dealerships will be the single point in which brands have the opportunity to bring physical, in-person brand experiences to life. Here's just a glimpse of what we think that will look like.

The Ultimate Brand Experience

The "third-place" is traditionally defined as the social environment outside a person's first and second place (home and work) where they spend most of their time (public parks, libraries, barber shops). Brands like Apple and Starbucks have applied this idea, using unique aesthetics to get people to more deeply engage with their brands. And it's worked.

Now, some automakers are speculating that driverless vehicles may become the next third-place. When we're not driving cars, we're going to be busy enjoying the environment the car creates. As the shopping process and the car itself continues to evolve—it's not too hard to envision tomorrow's auto shopper visiting their local dealership to learn about the latest technology, take test drives via track or via virtual reality, buy co-branded merchandise, and maybe even sit down for lunch or coffee and enjoy a live event.

Will people start hanging out at their local car dealership instead of Starbucks? Probably not. But it's possible that dealerships do become the next extension of that third-place, a place where auto shoppers go to have the ultimate brand experience.



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